

Messages from Outside Directors



Katsuaki Ikeda
Outside Director

Toward further enhancements of the Board of Directors

In formulating the Medium-term Management Plan that started from FY2022/3, the Board of Directors actively held discussions on strategic aspects, such as a new business model, to respond to the harsh business environment of the banking industry. This is a move forward from the conventional function of the Board of Directors, which is to focus on monitoring management from the outside (director) perspective, and I feel that a form of the Board of Directors is emerging in response to the new era. I hope this will be even more fulfilling.



Ryoji Chubachi
Outside Director

Toward a robust JAPAN POST BANK

JAPAN POST BANK has been used by many customers as a safe, secure and familiar financial institution. The trust of customers that has been cultivated over many years is of the greatest value to JAPAN POST BANK. I would like to contribute from an ESG perspective, especially in terms of governance, so that we can maintain and develop this brand power. My hope is that JAPAN POST BANK will become a robust and sustainable financial institution.



Keisuke Takeuchi
Outside Director

Contributions to vitalization of communities


Funds flow to the regions and enhancing regional relationship is one of the important basic policies of the Medium-term Management Plan launched in FY2022/3. For about half a century, I was responsible for construction projects in fields such as energy, chemical, and life sciences in Japan and subsequently acted as principal corporate management of the company. Utilizing of the knowledge gained from that experience, I will make efforts to bring the key strategies to fruition but especially focusing on contributions to vitalization of communities through funds flow to the regions.



Makoto Kaiwa
Outside Director

Become a bank trusted by regional communities

Possessing a nationwide network, JAPAN POST BANK serves as a form of financial infrastructure that supports local lives and livelihoods. Additionally providing attractive services to its customers, high levels of commitment to public service and trustworthiness are therefore required. Previously, I had been constantly prioritizing how to gain and maintain the trust of local communities and customers in a community-based electric power generation company. I would like to draw on that experience in the development of JAPAN POST BANK.



Risa Aihara
Outside Director

Provide digital services that meet our customers' needs

Amid rapidly accelerating digitalization, expanding services that can be readily used by all customers, while ensuring safety and security, is an important target in Japan Post Bank's Medium-term Management Plan. As society becomes more digitalized, I can contribute to creating value for the Bank with my expertise in the internet service business serving consumers directly. I can also support the Bank to be in tune with the environment and fulfill the needs of each customer without exposing technological divides.



Hiroshi Kawamura
Outside Director

Aiming for JAPAN POST BANK that contributes to happiness

As the most accessible and trustworthy bank in Japan, the roles required of JAPAN POST BANK include providing "safe and secure" as well as "reliable and thorough" financial services to everyone throughout the country and contributing to the development of society and the region. Since compliance is a prerequisite for the Bank to fully fulfill its role in social change, to be more trusted and to develop, I would like to make use of the knowledge and experience I gained as a legal professional, including in legal amendment work, to help realize the ideal JAPAN POST BANK.



Kenzo Yamamoto
Outside Director

Anytime, anywhere, anyone

Finance is evolving on a day-by-day basis. JAPAN POST BANK's goal of providing financial services "to anyone and everyone throughout Japan" will also continue to evolve. In addition to the services of its post office network that extends across the nation, the power of digital technology has made it possible to provide financial services that can be used from home 24 hours a day, 365 days a year. I will fulfill the responsibilities of an independent outside director so that anyone can use a variety of financial services on which priority has been given to ease of use, safety and security.



Shihoko Urushi
Outside Director

Serving as a platform to vitalize the regions

In a declining population, there is an increasing necessity to connect regions and to connect and utilize the abilities of each and every individual. Under such circumstances, JAPAN POST BANK is being called upon to fulfill its role as a co-creation platform that supports customers and underpins regions throughout Japan. From my experience from having been involved in girls' education and educational reform for many years, I will contribute to the development of human resources and the promotion of diversity toward the creation of an organization that makes the best use of the strengths of each and every individual.