

Results for the Six Months Ended September 2017

November 16, 2017

# Deeply in Tune with Customers in Every Corner of Japan Super Regional

Engaging in Diversified Investment in Massive International Financial Markets & Super Global

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### <u>Appendix</u>

<definition of="" terms=""></definition>	
Base Portfolio (BP)	<ul> <li>Portfolio aimed at ensuring stable income by investing mostly in Japanese government bonds while managing interest rate and liquidity risks.</li> </ul>
Satellite Portfolio (SP)	: Portfolio aimed at accumulating profit, including capital gains from sales of bonds and other assets, primarily by taking credit and market risks through diversified investment in foreign and other assets.
Transfer Price (TP)	<ul> <li>Transfer pricing was established for internal transactions using internal rates based on market interest rates.</li> </ul>
Limited Partner (LP)	Fund investor leaving fund management to the GP. Japan Post Bank accumulates a wide range of expertise, through participation in fund investment committees as an observer, as a step leading to investment in the GP.
General Partner (GP)	: The principal fund manager responsible for selecting investments, making investment decisions and so on. Unlimited liability is assumed towards creditors, including the sum invested.

Note: All figures regarding the business performance of JAPAN POST BANK Co., Ltd. (the "Bank") are rounded down, unless otherwise noted. Accordingly, the total of each account may not be equal to the combined total of individual items.

# 1. Overview of FY2018/3 1H Results

- Net income up 20.2% YoY, with 51.8% progress rate to full-year forecast
- Endeavour to enhance flexible investment, diversify and sophisticate investment strategy, reinforce investment trust sales and enhance operational efficiency

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Net income ¥181.5bn* [ YoY +20.2% ]	
* Progress rate to forecast 51.8%	Tota
Net ordinary income ¥257.1bn* [YoY +21.0%]	-
* Progress rate to forecast 52.4% Net interest income ¥618.0bn [YoY (¥11.2bn)]	
Net fees and commissions ¥47.1bn [YoY +¥4.1bn]	
Net other operating income (loss) ¥92.5bn [YoY +¥48.5bn]	Net
General and administrative expenses <sup>1</sup> ¥522.2bn [YoY (¥8.7bn)]	1. Incl
Dividend per share (Interim) ¥25	gen 2. Rec unre
1. Exclude non-recurring items	Ex tra co
Net unrealized gains (losses) on available-for-sale securities	Sa
adjusted by gains (losses) on hedge transactions	∽ pro
¥4,424.1bn [ vs FY2017/3 end +¥26.0bn ]	Sa
Capital adequacy ratio 19.64% [vs FY2017/3 end (2.57%pt)]	Οι
(Domestic standards) <b>•••</b> p 37 Leverage ratio (pro forma basis) 4.14% [vs FY2017/3 end +0.03%pt]	Nu
■ p 18	1. JGE

	Average balanc	e Net gains (losses)
Total Portfolio (BP + SP) (A)	¥198.4tn	¥255.3bn
Base Portfolio (BP) <sup>1</sup>	¥126.7tn	(¥174.1bn)
BP (Customer-based funding, sales)	-	(¥264.8bn)
BP Investment side, etc.	_	¥90.6bn
Satellite Portfolio (SP) <sup>1</sup>	¥71.6tn	¥429.4bn
Net other ordinary income <sup>2</sup> (B)	_	¥1.8bn
Total (A + B)	_	¥257.1bn
		🖝 p 29
<ul> <li>general and administrative expenses [BP:(¥8</li> <li>Recoveries of written-off loans, rent for land, unrecognized under management accounting</li> <li>Exchange and settlement transactions, ATM related</li> </ul>	buildings and othe g basis .	/ <b>-</b>
<ul> <li>commissions</li> <li>Sales of asset management products, etc.<sup>1</sup></li> </ul>	¥13.6bn [Y	″oY +¥3.6bn] ☞ p 32
Investment trust sales	s-related res	sults;
Sales amount	¥357.7bn [Y	′oY +¥113.9bn]
Outstanding AUM	¥1,521.5bn [ v	s FY2017/3 end +¥211.4b

Sales amount	¥357.7bn	[YoY +¥113.9bn]
Outstanding AUM	¥1,521.5bn	[vs FY2017/3 end +¥211.4bn ]
Number of accounts	807thou	[vs FY2017/3 end +58thou]

. JGBs related commissions, investment trust related commissions, new businesses related commissions, other.

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(management accounting basis, figures are rounded to the nearest trillion)

#### **Portfolio Management Policy**

#### Base Portfolio (Liability-driven portfolio)

**¥127tn [ vs FY2017/3 end (¥2tn) ]** (JGB balance decreased, reflecting prolonged historically low interest rate environment)

- Purpose: The foundation of our ALM
- Funding: Stable liabilities (over 90% are retail, small-sized deposits)
- Strategy: Manage interest rate/liquidity risk, secure fundamental return mainly from JGBs Main source of profits – spread between long and short-term interest rates; aim for carry profits Provide internal funding to the Satellite Portfolio

#### Satellite Portfolio (Excess-return portfolio)

## **¥73tn [ vs FY2017/3 end +¥2tn ]** (Further expansion of SP with focus on foreign securities and endeavour to invest in alternative areas)

- Purpose: Pursue excess return
- Funding: Mainly funding from the Base Portfolio (Transfer price (TP) based on market interest rates)
- Strategy: Promote global asset allocation while assessing market and economic conditions Aim to achieve excess return including capital gains

Create a "hedge position" by adding assets with negative correlation against domestic bonds

(¥tn)			
	Sep 30, 2017	Difference	Mar 31, 2017
Short-term assets <sup>1</sup>	57	2	55
Bonds held to maturity —JGBs, Government guaranteed bonds	35	(3)	38
Available for sale securities —JGBs, Government guaranteed bonds	34	(1)	35
Loans	1	(0)	1

. Short-term assets include cash and due from banks, call loans/receivables under securities borrowing transactions (excl. those in trust), T-bills, short-term corporate bonds, loans to the government (special accounts), etc.

			(¥tn)
	Sep 30, 2017	Difference	Mar 31, 2017
Available-for-sale securities —Japanese local government bonds —Corporate bonds, etc. <sup>1</sup> —Foreign securities <sup>1,3</sup> [Investment trusts]	6 8 54 [33]	0 0 2 [1]	6 8 52 [32]
Bonds held to maturity —Corporate bonds, etc.	0	(0)	0
Money held in trust (Stocks) <sup>2,3</sup>	3	0	3
Loans	1	0	1
Alternative assets	1	0	1

. Corporate bonds, etc., foreign securities include monetary claims bought.

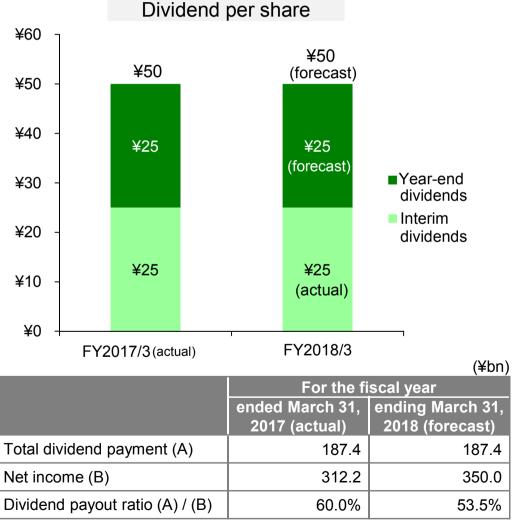
- 2. JGBs contained in money held in trust are included in the Base Portfolio.
- 3. Assets related to alternative investment are included in "alternative assets."

## Dividends

### Interim dividend per share is ¥25

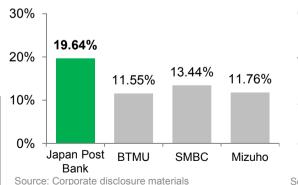
Dividend forecast for the fiscal year ending March 31, 2018 is unchanged i.e. ¥50

### Actual result and forecast of dividends



### Dividend policy (until March 31, 2018)

- 1. The Bank aims to maintain a dividend payout ratio of approximately 50% or more of the Bank's net income for the relevant fiscal year.
- 2. The Bank aims to pay a stable per-share dividend.
- 3. The Bank shall also consider additional shareholder return, while taking into account developments on regulations, earnings growth and accumulation of retained earnings, etc.



based on domestic standard (non-consolidated).

BTMU, SMBC, Mizuho calculate common equity

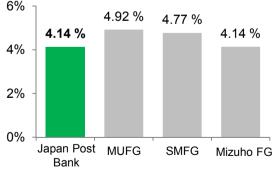
Tier 1 ratios based on uniform international standard

Note: The Bank calculates capital adequacy ratio

(consolidated).

(Reference 1) Capital Adequacy Ratio (Sep 30, 2017)

(Reference 2) Leverage Ratio (pro forma basis, Sep 30, 2017)



Source: Corporate disclosure materials

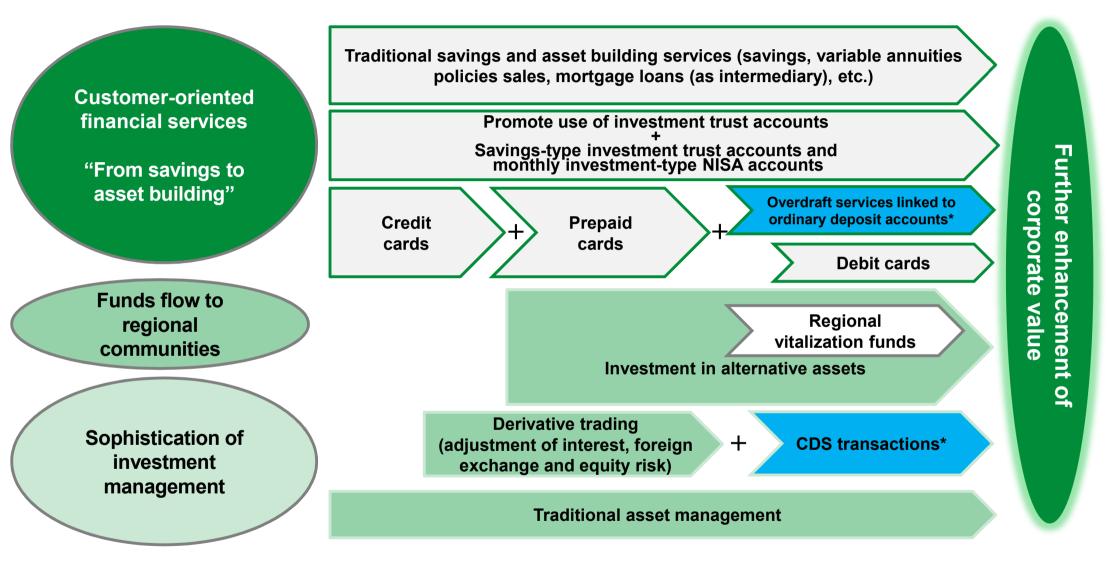
- Notes 1: MUFG, SMFG, Mizuho FG are consolidated group basis.
  - Regarding definition of leverage ratio by Basel Committee on Banking Supervision, final adjustment is not completed. The Bank's leverage ratio (pro forma basis) = Core capital/Total assets (as reported on B/S)

# 2. Business Development for Future Growth

#### Key initiatives for FY2018/3

- Customer-oriented financial services
  - · Expanding sales of investment trust products
  - Offering further settlement options, etc.
  - · Attracting customers with wider range of products and services
- Funds flow to regional communities
  - Expanding the cooperation with regional financial institutions through participations in regional vitalization funds, etc.
- Diversification and sophistication of investment management
  - · Promoting diversification focusing on foreign assets along with appropriate risk management
  - Upgrading operational framework for investments in new asset classes

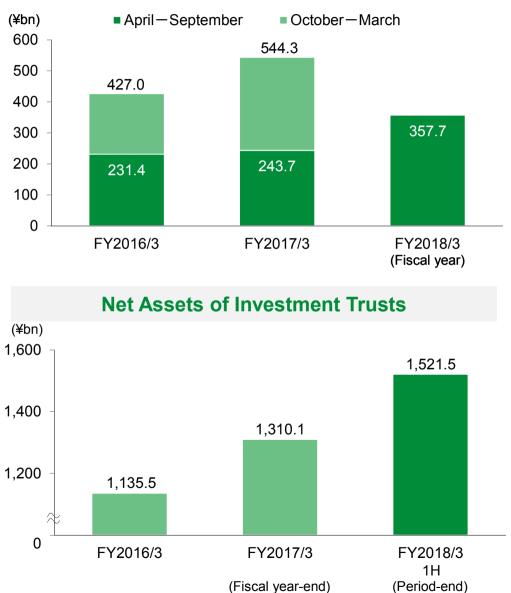
## **Business Development**



\* Regulatory approval received (as of June 19, 2017)

## Customer-Oriented Financial Services (1)

### **Investment Trusts Sales**



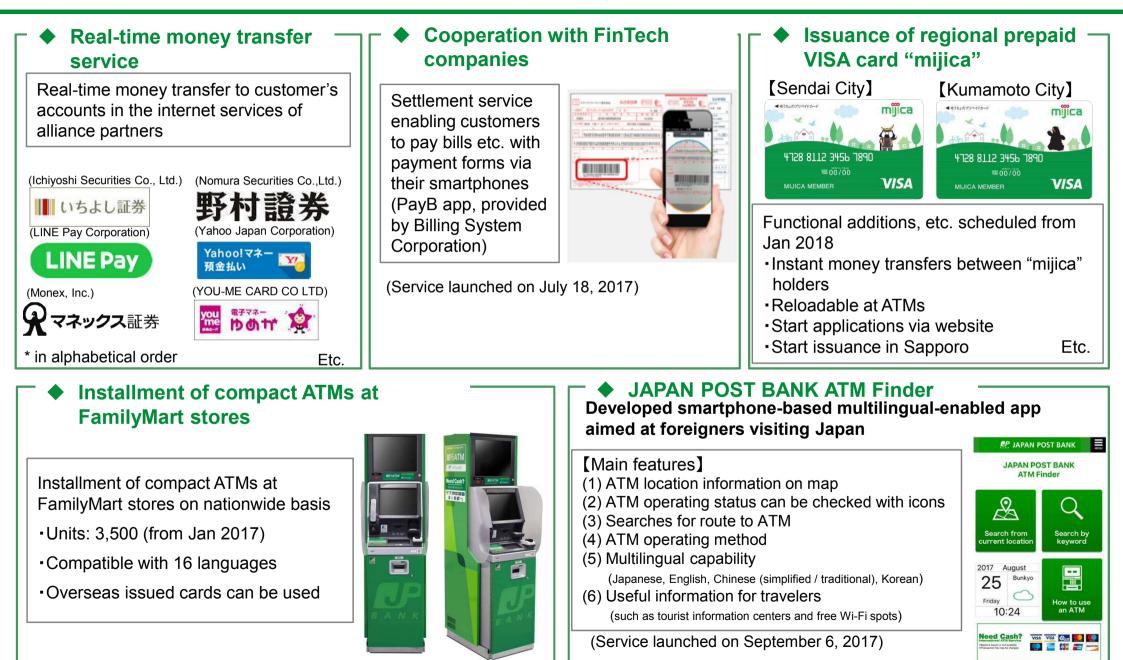
### **Enhancement of Consulting Marketing**

(1)	Develop and increase	e personnel e	engaged in c	onsulting market	ina
<ul> <li>(1) Develop and increase personnel engaged in consulting marketing</li> <li>Our branches: As of April 1, 2016 1,100 staffs</li> </ul>					
U		pril 1, 2017			
П		-		non Doot Dook	
Р			•	apan Post Bank	_
		-	-	mprove marketin	ig
<i>(</i> <b>_</b> )		investment t	rusts, etc.		
• •	(On post offices)				
	Expanding investmen			•••	ocations
		Jun 2017	Jul 10, 2017	7 Oct 16, 2017	
	Investment trust	1,315	1,328	1,415	
	sales locations	.,	(+13)	(+87)	
	Investment trust		16,686	Aug 31, 2017	
	sales support locations	805	(+15,881)	18,301	
( <b>0</b> )				(+1,615)	
	Implementing "sales	_	new custon	ners", etc. to exp	and
	investment trust custo				
• •	Run a "campaign for	•	•	•	•
I	products ahead of the	e launch of "n	nonthly inve	stment-type NISA	۹.
i	in Jan 2018				
(5)	iDeCo (Individual-typ	e Defined Co	ntribution P	ension) "Yucho F	Plan A"
•	Lowered administrat	ion fee		from Jul 1, 201	7
•	(A) Expansion of pro	oduct lineup	]		
	(B) Lowered manage	ement fees		from Oct 3, $20^{2}$	17
					1

(C) Consultation at post offices

## Customer-Oriented Financial Services (2)

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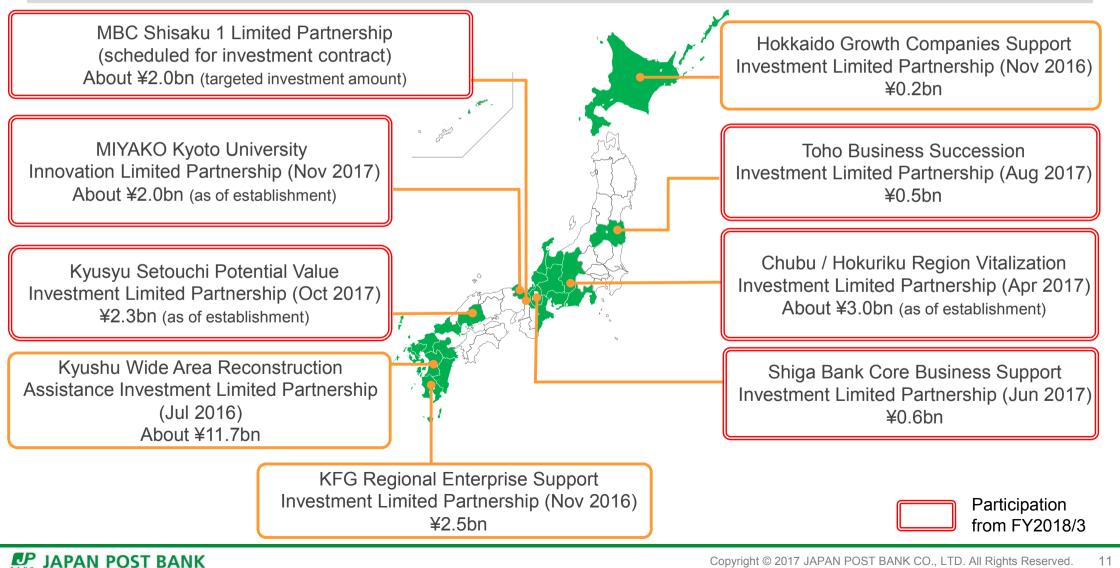


## Funds Flow to Regional Communities

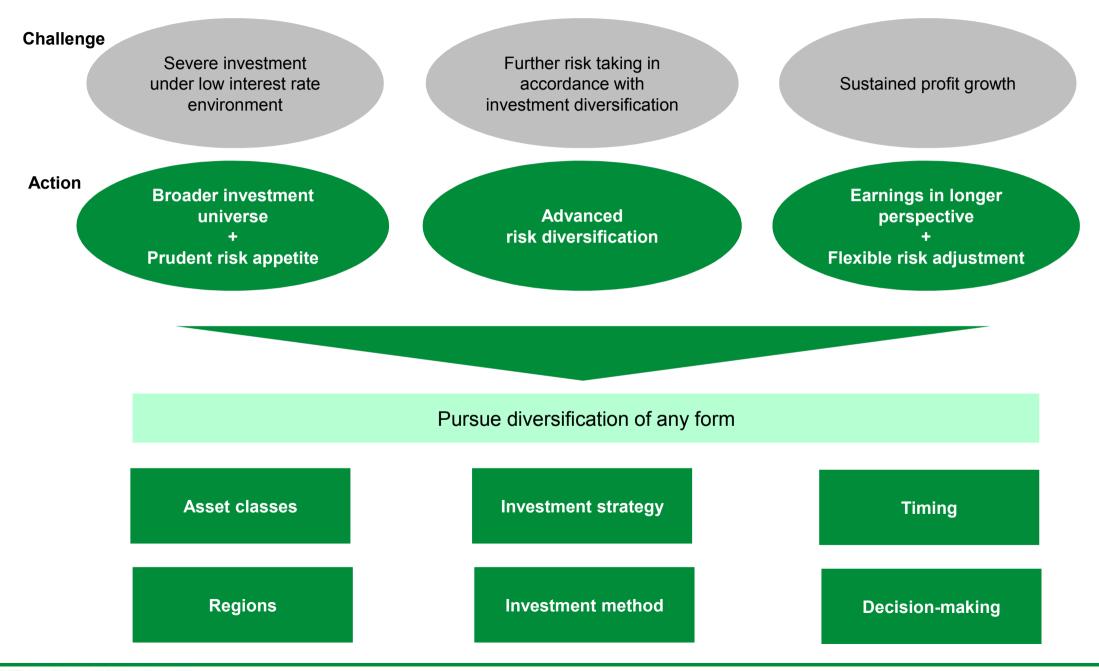
As an initiative to contribute to the vitalization of regional economies through collaboration with regional financial institutions, we have participated in regional funds as a fund investor (LP) since July 2016

As of November 13, 2017, we are participating in 9 funds

Going forward, we will strive to accumulate experience and acquire know-how with the aim of entering fund management business (GP) that engages in screening and investment decisions

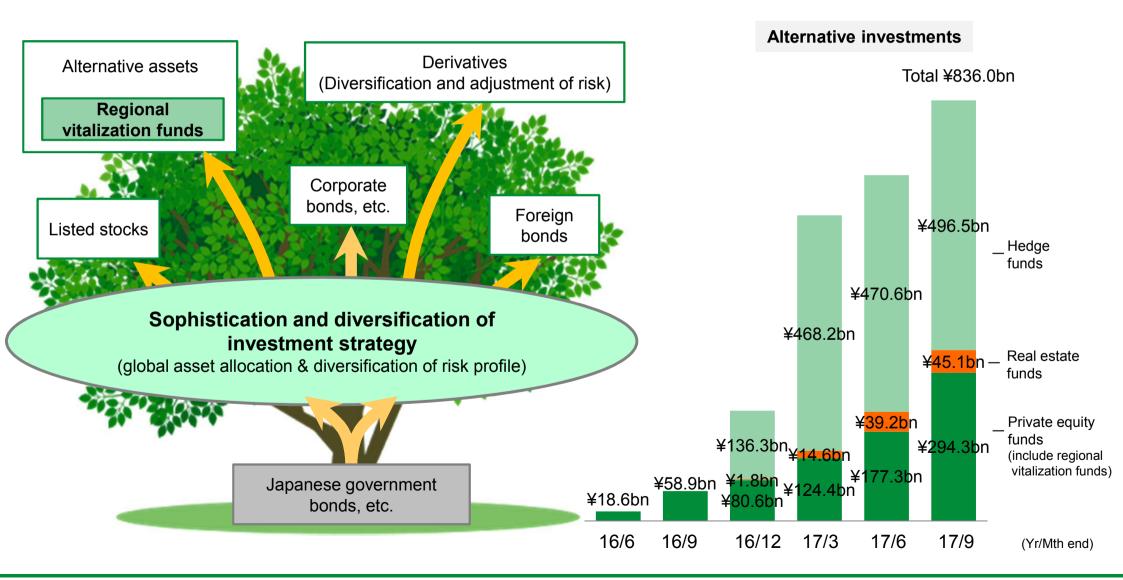


### Diversification and Sophistication of Investment Management (1) M JAPAN POST BANK



## Diversification and Sophistication of Investment Management (2) **PR JAPAN POST BANK**

Started investing in alternative assets (private equity funds, real estate funds and hedge funds) in FY2017/3

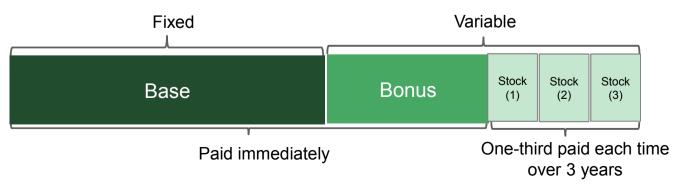


## Diversification and Sophistication of Investment Management (3) SP JAPAN POST BANK

As part of our effort to promote diversification and sophistication of investment management, the Bank introduced employee stock ownership plan for management employees of the Bank's Investment Division in April 2016

### Overview of employee stock ownership plan for management employees of the Bank's Investment Division

- The compensation of management employees of the Bank's Investment Division consists of fixed compensation and variable compensation (performance-linked portion)
- The variable compensation contains stock-based rewards, in addition to cash, as a compensation payment method that emphasizes the creation of longer-term corporate value
- In light of Japanese and overseas regulations and guidelines, the plan is implemented with a three-year deferral for granting the Bank's shares
- The Bank will be entitled to reduce or confiscate the deferred grant, depending on factors such as the earnings performance of the Bank or the employee

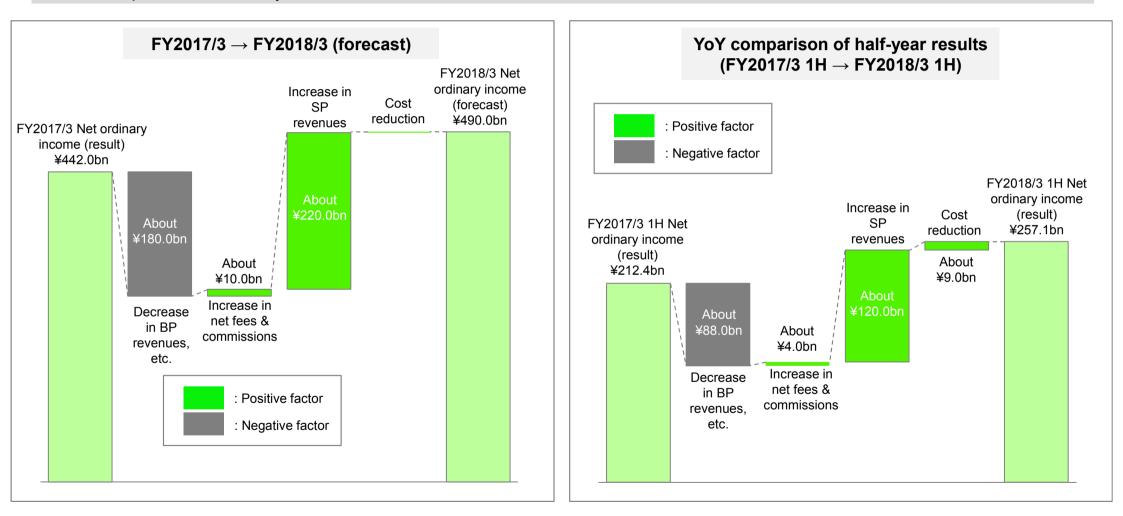




# <u>Appendix</u>

## **Changes in Net Ordinary Income**

Progress rate for FY2018/3 1H slightly above half-year forecast, despite sharp decline in BP revenues under severe business environment, supported by flexible investment, diversified and sophisticated investment strategy, reinforced investment trust sales, and enhanced operational efficiency



Note: The above figures, showing the change in our net ordinary income have been broken down based on our management accounting process but are different from the results calculated from "Net Gains and Losses by Portfolio" on P29 due to the followings:

1. Personnel expenses, non-personnel expenses, and taxes in "Net Gains and Losses by Portfolio" are allocated to BP and SP gains/losses, respectively, while personnel expenses and taxes in the above figures are fully factored into "Decrease in BP revenues, etc." and non-personnel expenses into "Cost reduction."

2. Fees and commissions in "Net Gains and Losses by Portfolio" are allocated to BP and SP gains/losses, respectively, while those in the above figures are factored into "Increase in net fees and commissions."

3. Increase/decrease in net other ordinary income, which are unrecognized under management accounting basis, are factored into "Decrease in BP revenues, etc." in the above figures

Results of	of Opera	ations

			(¥bn)
For the six months ended		Increase	
	September 30, 2017 (A)	September 30, 2016 (B)	(Decrease) (A) – (B)
Gross operating profit	757.7	716.3	41.4
Net interest income	618.0	629.3	(11.2)
Net fees and commissions	47.1	42.9	4.1
Net other operating income (loss)	92.5	44.0	48.5
Gains (losses) on foreign exchanges	87.7	39.0	48.7
Gains (losses) on bonds	3.0	4.0	(1.0)
General and administrative expenses (*)	522.2	530.9	(8.7)
Provision for general reserve for possible loan losses	0.0	(0.0)	0.0
Net operating profit	235.4	185.3	50.1
Non-recurring gains (losses)	21.6	27.1	(5.4)
Gains (losses) on money held in trust	23.9	25.3	(1.4)
Net ordinary income	257.1	212.4	44.7
Net income	181.5	150.9	30.5

### **Financial Condition**

(¥hn)

			(¥bn)
	As of September 30, 2017 (A)	As of March 31, 2017 (B)	Increase (Decrease) (A) – (B)
Assets	209,801.0	209,568.8	232.1
Cash and due from banks	52,680.5	51,281.9	1,398.6
Call loans	551.2	470.0	81.2
Receivables under securities borrowing transactions	8,464.8	8,718.9	(254.0)
Money held in trust	3,969.4	3,817.9	151.5
Securities	136,412.0	138,792.4	(2,380.3)
Loans	4,796.2	4,064.1	732.1
Liabilities	197,915.0	197,788.7	126.2
Deposits	179,419.3	179,434.6	(15.3)
Payables under securities lending transactions	13,233.4	13,694.2	(460.8)
Net assets	11,885.9	11,780.0	105.9
Total shareholders' equity	8,817.1	8,729.6	87.5
Total valuation and translation adjustments	3,068.8	3,050.4	18.4

\* General and administrative expenses exclude non-recurring losses.

## Management Indicators

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			(¥bn
	September 30, 2017	Difference (% pt)	March 31, 2017
Capital adequacy ratio (Domestic standards)	19.64%	(2.57)	22.22%
Total capital	8,703.3	i	8,616.9
Total risk weighted assets	44,308.9	j	38,779.8
Loss-to-capital ratio	10.78%	(0.37)	11.16%
Amount of loss Japanese yen US dollars	939.0 214.1 641.9		961.8 238.0 654.4
Capital	8,703.3		8,616.9
Leverage ratio (pro forma basis)*	4.14%	+0.03	4.11%
Core capital	8,703.3		8,616.9
Total assets	209,801.0		209,568.8
ROE (1H figure: annualized basis)	3.06%	+0.37	2.68%**
Net income (FY2018/3 1H)	181.5		312.2**
Average of the beginning and ending balances of net assets	11,833.0		11,644.0
OHR	68.92%	(5.97)	74.89%**
General and administrative expenses	522.2	i	1,056.1**
Gross operating profit	757.7		1,410.2**
Yield on interest-earning assets (1H figure: annualized basis)	0.77%	(0.00)	0.78%**
Net interest margin (1H figure: annualized basis)	0.60%	+0.00	0.60%**
Yield on interest-earning assets	0.77%		0.78%**
Interest rate on interest-bearing liabilities	0.16%		0.18%**

Declined due to expansion in foreign credit investment and investment in alternative assets

Declined YoY from 74.12% due to decrease in G&A expenses and increase in gross operating profit

Funding costs decreased due to renewal of matured TEIGAKU deposits, etc. Interest margin remained mostly unchanged

\* Core capital/Total assets (as reported on B/S)

\*\* FY2017/3

## **Summarized Balance Sheets**

		As of September 30, 2017 (A)	As of March 31, 2017 (B)	Increase (Decrease) (A) – (B)
Total assets		209,801,010	209,568,820	232,190
	Cash and due from banks	52,680,595	51,281,921	1,398,673
	Call loans	551,273	470,000	81,273
	Receivables under securities borrowing transactions	8,464,850	8,718,905	(254,055)
	Monetary claims bought	255,429	252,214	3,215
	Trading account securities	119	9	109
	Money held in trust	3,969,430	3,817,908	151,521
	Securities	136,412,090	138,792,448	(2,380,357)
	Loans	4,796,252	4,064,120	732,132
	Foreign exchanges	72,074	78,646	(6,572)
	Other assets	2,365,466	1,871,733	493,733
	Tangible fixed assets	185,726	175,825	9,901
	Intangible fixed assets	48,810	46,183	2,627
	Reserve for possible loan losses	(1,108)	(1,096)	(11)

			(Millions of yen)
	As of	As of	Increase
	September 30, 2017 (A)	March 31, 2017 (B)	(Decrease) (A) – (B)
Total liabilities and net ass	ets 209,801,010	209,568,820	232,190
Total liabilities	197,915,020	197,788,782	126,237
Deposits	179,419,380	179,434,686	(15,305)
Call money	-	45,436	(45,436)
Payables under repurcha agreements	ase 1,252,766	960,937	291,828
Payables under securitie lending transactions	s 13,233,442	13,694,294	(460,852)
Commercial paper	304,764	40,324	264,440
Foreign exchanges	399	407	(7)
Other liabilities	2,266,433	2,185,197	81,236
Reserve for bonuses	7,670	6,007	1,663
Reserve for employees' retirement benefits	149,581	148,800	780
Reserve for employee st ownership plan trust	200	-	266
Reserve for managemen board benefit trust	t 106	43	62
Reserve for reimburseme of deposits	ent 2,079	2,096	(17)
Deferred tax liabilities	1,278,129	1,270,550	7,578
Total net assets	11,885,990	11,780,037	105,952
Capital stock	3,500,000	3,500,000	_
Capital surplus	4,296,285	4,296,285	_
Retained earnings	2,321,578	2,233,759	87,818
Treasury stock	(1,300,717)	(1,300,411)	(306)
Total shareholders' equ		8,729,634	87,512
Net unrealized gains (los on available-for-sale sec	urities 3,298,962	3,166,980	131,982
Net deferred gains (losse on hedges	es) (230,118)	(116,577)	(113,541)
Total valuation and translation adjustments	3,068,843	3,050,403	18,440

## **Income Analysis**

### JAPAN POST BANK

	For the six m		
	September 30, 2017 (A)	September 30, 2016 (B)	(A) – (B)
Gross operating profit	757,756	716,336	41,419
Net interest income	618,062	629,304	(11,242)
Net fees and commissions	47,127	42,994	4,132
Net other operating income (loss)	92,566	44,037	48,529
Gains (losses) on foreign exchanges	87,779	39,038	48,741
Gains (losses) on bonds	3,042	4,095	(1,053)
General and administrative expenses	(522,253)	(530,999)	8,746
Personnel expenses	(64,056)	(63,341)	(714)
Non-personnel expenses	(419,629)	(428,729)	9,100
Taxes and dues	(38,568)	(38,928)	360
Operating profit (before provision for general reserve for possible loan losses)	235,503	185,336	50,166
Provision for general reserve for possible loan losses	(5)	6	(12)
Net operating profit	235,497	185,343	50,153
Non-recurring gains (losses)	21,686	27,118	(5,431)
Gains (losses) related to stocks	84	_	84
Gains (losses) on money held in trust	23,947	25,369	(1,421)
Net ordinary income	257,184	212,462	44,721

Notes: 1. General and administrative expenses exclude non-recurring losses related to retirement benefit costs (¥1,094 million and ¥1,059 million recorded as profits for the six months ended September 30, 2017 and 2016, respectively).

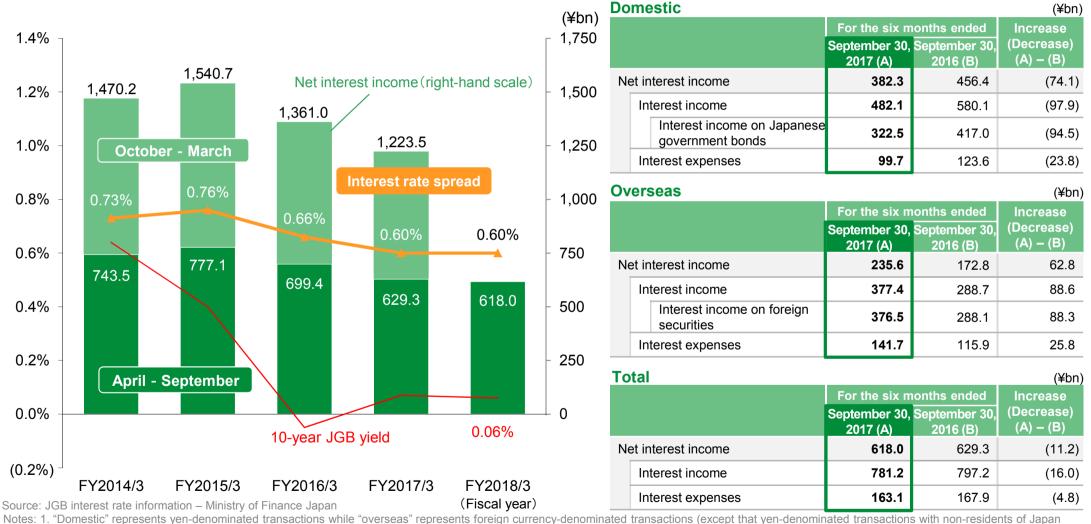
2. Credit-related expenses are those expenses related to problem assets disclosed under the Financial Reconstruction Act.

3. Numbers in parenthesis indicate the amount of loss, expense or decrease.

(Millions of yen							
	For the six m						
	September 30, 2017 (A)	September 30, 2016 (B)	(A) – (B)				
Extraordinary income (loss)	(512)	(338)	(174)				
Gains (losses) on sales and disposals of fixed assets	(511)	(313)	(197)				
Losses on impairment of fixed assets	(1)	(24)	22				
Income before income taxes	256,671	212,124	44,546				
Income taxes – current	(75,143)	(66,254)	(8,889)				
Income taxes – deferred	27	5,103	(5,076)				
Total income taxes	(75,115)	(61,150)	(13,965)				
Net income	181,555	150,973	30,581				
Gains (losses) on money held in trust	23,947	25,369	(1,421)				
Dividends and interest income	27,859	24,349	3,510				
Gains (losses) on sales of stocks	0	9,142	(9,142)				
Impairment losses	(147)	(4,665)	4,518				
Withholding income tax, etc.	(3,765)	(3,457)	(308)				
Credit-related expenses	(5)	4	(10)				
Provision for general reserve for possible loan losses	(5)	4	(10)				
Write-off of loans	_		_				
Provision for specific reserve for possible loan losses	_	_	_				
Recoveries of written-off loans	_	_	_				

## Net Interest Income and Interest Rate Spread

Net interest income was ¥618.0bn and interest rate spread was 0.60% for the six months ended September 30, 2017



: 1. "Domestic" represents yen-denominated transactions while "overseas" represents foreign currency-denominated transactions (except that yen-denominated transactions with non-residents of Japar are included in "overseas").

2. For a part of interest income and expenses, transactions between "domestic" and "overseas" are offset to calculate totals. As a result, the total of each account may not be equal to the combined total of "domestic" and "overseas" of each item.

3. Interest rate spreads of FY2014/3 – FY2017/3 are the figures for the relevant fiscal years, while interest rate spread of FY2018/3 is the figure for the six months ended September 30, 2017. Interest rate spread of FY2018/3 is annualized.

## Average Balance, Interest, and Earnings Yield of Interest-Earning Assets and Interest-Bearing Liabilities (1)

### **P** JAPAN POST BANK

(Millions of yen, %)

#### (1) Domestic

(1) Domestic							(Millions of yen, %)	
		For the six months ended						
	Se	eptember 30, 2017 (	(A)	Se	September 30, 2016 (B)		(Decrease) (A) – (B)	
	Average balance	Interest	Earnings yield	Average balance	Interest	Earnings yield	Earnings yield	
Interest-earning assets	194,888,309	482,155	0.49	193,355,723	580,150	0.59	(0.10)	
Loans	4,051,668	7,239	0.35	2,528,481	9,393	0.74	(0.38)	
Securities	83,794,070	384,237	0.91	95,287,659	486,157	1.01	(0.10)	
Receivables under securities borrowing transactions	8,484,357	732	0.01	8,186,708	739	0.01	(0.00)	
Due from banks, etc.	53,043,130	11,552	0.04	47,323,916	12,187	0.05	(0.00)	
Interest-bearing liabilities	186,230,810	99,762	0.10	184,383,908	123,653	0.13	(0.02)	
Deposits	180,189,097	80,980	0.08	178,830,935	104,999	0.11	(0.02)	
Payables under securities lending transactions	8,773,692	529	0.01	8,200,442	406	0.00	0.00	

#### (2) Overseas

			For the six months ended					
		Se	ptember 30, 2017 (	(A)	Se	ptember 30, 2016 (	В)	(Decrease) (A) – (B)
		Average balance	Interest	Earnings yield	Average balance	Interest	Earnings yield	Earnings yield
Ir	terest-earning assets	51,892,842	377,452	1.45	45,803,875	288,790	1.25	0.19
	Loans	81	0	0.40	3,300	5	0.35	0.05
	Securities	51,709,631	376,557	1.45	45,654,017	288,181	1.25	0.19
	Receivables under securities borrowing transactions	-	-	_	-	-	_	_
	Due from banks, etc.	79,637	537	1.34	83,245	488	1.17	0.17
Ir	iterest-bearing liabilities	50,719,964	141,783	0.55	45,175,128	115,982	0.51	0.04
	Deposits	-	_	_	-	_	_	_
	Payables under securities lending transactions	4,075,448	25,561	1.25	4,547,288	17,279	0.75	0.49

## Average Balance, Interest, and Earnings Yield of Interest-Earning Assets and Interest-Bearing Liabilities (2)

### JAPAN POST BANK

#### (3) Total

(3) TOLAI							(Millions of yen, %)
		For the six months ended					
	Se	ptember 30, 2017 (	A)	Se	ptember 30, 2016 (	В)	(Decrease) (A) – (B)
	Average balance	Interest	Earnings yield	Average balance	Interest	Earnings yield	Earnings yield
Interest-earning assets	201,314,127	781,220	0.77	199,167,228	797,269	0.79	(0.02)
Loans	4,051,750	7,239	0.35	2,531,781	9,399	0.74	(0.38)
Securities	135,503,701	760,795	1.11	140,941,677	774,338	1.09	0.02
Receivables under securities borrowing transactions	8,484,357	732	0.01	8,186,708	739	0.01	(0.00)
Due from banks, etc.	53,122,767	12,090	0.04	47,407,161	12,676	0.05	(0.00)
Interest-bearing liabilities	191,483,750	163,158	0.16	189,566,667	167,964	0.17	(0.00)
Deposits	180,189,097	80,980	0.08	178,830,935	104,999	0.11	(0.02)
Payables under securities lending transactions	12,849,140	26,090	0.40	12,747,730	17,686	0.27	0.12

Notes: 1. "Domestic" represents yen-denominated transactions while "overseas" represents foreign currency-denominated transactions (except that yen-denominated transactions with non-residents of Japan are included in "overseas").

2. Income and expenses for money held in trust are included in "other ordinary income" and "other ordinary expenses," respectively. Accordingly, the average balance of money held in trust (six months ended September 30, 2017, ¥2,742,475 million; six months ended September 30, 2016, ¥2,647,805 million) is excluded from interest-earning assets, and the average balance corresponding to money held in trust (six months ended September 30, 2017, ¥2,742,475 million; six months ended September 30, 2016, ¥2,647,805 million) and the corresponding interest (six months ended September 30, 2017, ¥4,728 million; six months ended September 30, 2016, ¥4,745 million) are excluded from interest-bearing liabilities.

3. For investment trusts, the distribution of profits, which was deducted from the book value as the repayment of principal, was ¥4,644 million for the six months ended September 30, 2017 (¥426 million for the six months ended September 30, 2016).

4. Average balance and interest on transactions between "domestic" and "overseas" are offset to calculate totals.

5. "Due from banks, etc." consists of negotiable certificates of deposit, Bank of Japan deposits, call loans and monetary claims bought.

6. Earnings yield is annualized.

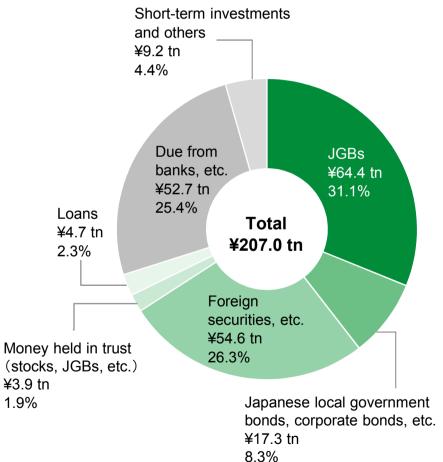
### Interest Rate Spread

	For the six m	Increase (Decrease)	
	September 30, 2017 (A)	September 30, 2016 (B)	(A) – (B)
Yield on interest-earning assets (a)	0.77	0.79	(0.02)
Total cost of funding (including general and administrative expenses) (b)	0.71	0.73	(0.02)
Interest rate on interest-bearing liabilities (c)	0.16	0.17	(0.00)
Overall interest rate spread (a) - (b)	0.06	0.06	(0.00)
Interest rate spread (a) - (c)	0.60	0.62	(0.01)

## Asset Management Status (1)

(Yhn)

Included in investment assets as of September 30, 2017, JGBs were ¥64.4tn and foreign securities, etc. were ¥54.6tn



						(¥bn)
	Categories	As of September 30, 2017 (A)	%	As of March 31, 2017 (B)	%	Increase (Decrease) (A) – (B)
Sec	curities	136,412.0	65.8	138,792.4	66.9	(2,380.3)
	Japanese government bonds	64,475.2	31.1	68,804.9	33.2	(4,329.7)
9	Japanese local government bonds, corporate bonds, etc. (*)	17,332.1	8.3	17,070.4	8.2	261.7
	Foreign securities, etc.	54,604.6	26.3	52,917.0	25.5	1,687.6
	Foreign bonds	21,106.6	10.1	20,143.4	9.7	963.2
	Investment trusts	33,491.0	16.1	32,726.7	15.7	764.2
	ney held in trust cks, JGBs, etc.)	3,969.4	1.9	3,817.9	1.8	151.5
	Domestic stocks	2,182.0	1.0	2,079.2	1.0	102.7
Loans		4,796.2	2.3	4,064.1	1.9	732.1
Due	e from banks, etc. (**)	52,713.4	25.4	51,213.3	24.7	1,500.0
	ort-term investments others (***)	9,201.3	4.4	9,305.6	4.4	(104.2)
Tot	al	207,092.6	100.0	207,193.4	100.0	(100.8)

"Japanese local government bonds, corporate bonds, etc." consists of Japanese local government bonds, commercial paper, Japanese corporate bonds and Japanese stocks. "Due from banks, etc." consists of negotiable certificates of deposit, Bank of Japan deposits and monetary

claims bought.

\*\*\* "Short-term investments and others" consists of call loans and receivables under securities borrowing transactions. etc.

(Yhn)

Net unrealized gains on available-for-sale securities adjusted by gains (losses) on hedge transactions were ¥4,424.1bn as of September 30, 2017 (before application of tax effect accounting)

				(¥bn
	As of Septen	nber 30, 2017	As of Marc	ch 31, 2017
	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)
Held-to-maturity securities	34,994.4	1,172.4	38,316.9	1,456.5
				(¥bn
	As of Septen	nber 30, 2017	As of Marc	ch 31, 2017
	Amount on the balance sheet / Notional amount	Net unrealized gains (losses) / Net deferred gains (losses)	Amount on the balance sheet / Notional amount	Net unrealized gains (losses) / Net deferred gains (losses)
Available-for-sale	105,346.3	4,755.8	104,470.1	4,566.1
Securities (*)(A)	101,442.3	3,525.8	100,666.9	3,282.1
Japanese government bonds	32,130.9	1,167.6	33,487.5	1,320.7
Foreign bonds	21,074.2	1,593.7	20,078.5	1,335.1
Investment trusts	33,203.6	606.1	32,604.2	435.0
Others	15,033.4	158.2	14,496.5	191.1
Effect of fair value hedge accounting (B)		36.3		185.3
Money held in trust (*)(C)	3,903.9	1,193.7	3,803.2	1,098.6
Domestic stocks	2,182.0	1,161.5	2,079.2	1,058.6
Others	1,721.9	32.1	1,723.9	40.0
Derivatives for which deferred edge accounting is applied (D)	9,002.1	(331.7)	7,553.3	(168.0
Γotal (A) + (B) + (C) + (D)		4,424.1		4,398.1

\* Excluding available-for-sale securities that are deemed to be extremely difficult to determine a fair value.

### P JAPAN POST BANK

## Unrealized Gains (Losses) on Financial Assets (1)

#### (1) Held-to-maturity Securities

(1) Held-to-maturity Securities						(Millions of yen)
	As of Septemb	er 30, 2017 (A)	As of March	31, 2017 (B)	Increase (Decr	ease) (A) – (B)
	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)
Japanese government bonds	32,344,289	1,111,755	35,317,430	1,373,826	(2,973,141)	(262,071)
Japanese local government bonds	_	_	44,618	115	(44,618)	(115)
Japanese corporate bonds	2,617,718	51,136	2,889,963	70,626	(272,244)	(19,489)
Others	32,433	9,571	64,911	11,981	(32,478)	(2,409)
Foreign bonds	32,433	9,571	64,911	11,981	(32,478)	(2,409)
Total	34,994,441	1,172,464	38,316,923	1,456,549	(3,322,482)	(284,084)

Note: Net unrealized gains (losses) shown above are calculated by deducting the amount on the balance sheet from the fair value.

#### (2) Available-for-sale Securities (Excluding Available-for-sale Securities that are Deemed to be Extremely Difficult to Determine a Fair Value)

(Millions of yen)

	As of September 30, 2017 (A)		As of March	31, 2017(B)	Increase (Decrease)  (A) – (B)		
	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)	
Bonds	46,844,038	1,327,339	47,622,031	1,518,522	(777,993)	(191,182)	
Japanese government bonds	32,130,986	1,167,635	33,487,558	1,320,778	(1,356,572)	(153,143)	
Japanese local government bonds	6,330,063	71,155	6,037,606	90,906	292,456	(19,750)	
Commercial paper	237,994	_	233,998	_	3,995	_	
Japanese corporate bonds	8,144,994	88,548	7,862,867	106,837	282,126	(18,288)	
Others	54,598,297	2,198,479	53,044,897	1,763,647	1,553,400	434,832	
Foreign bonds	21,074,250	1,593,755	20,078,556	1,335,157	995,694	258,598	
Investment trusts	33,203,617	606,155	32,604,245	435,050	599,371	171,104	
Total	101,442,336	3,525,819	100,666,928	3,282,169	775,407	243,649	

Notes: 1. Securities shown above include "securities," negotiable certificates of deposit, which is recorded under "cash and due from banks," and "monetary claims bought."

2. Net unrealized gains (losses) shown above are calculated by deducting the acquisition cost from the amount on the balance sheet (fair value).

3. Of net unrealized gains (losses) shown above, ¥36,355 million and ¥185,342 million losses were included in the statements of income for the six months ended September 30, 2017 and the fiscal year ended March 31, 2017, respectively, because of the application of fair value hedge accounting.

4. Investment trusts are mainly invested in foreign bonds.

5. No impairment losses were recognized on available-for-sale securities for the six months ended September 30, 2017 and the fiscal year ended March 31, 2017.

## Unrealized Gains (Losses) on Financial Assets (2)

(3) Money Held in Trust Classified as Available-for-sale (Excluding Money Held in Trust Classified as Available-for-sale that is Deemed to be Extremely Difficult to Determine a Fair Value) (Millions of ven)

	As of Septemb	er 30, 2017 (A)	As of March	31, 2017 (B)	Increase (Decrease) (A) – (B)		
	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)	Amount on the balance sheet	Net unrealized gains (losses)	
 oney held in trust classified as vailable-for-sale	3,903,988	1,193,709	3,803,267	1,098,661	100,720	95,047	
Domestic stocks	2,182,067	1,161,585	2,079,290	1,058,661	102,776	102,924	
Foreign stocks	0	0	0	(0)	0	0	
Domestic bonds	1,263,701	32,123	1,274,178	40,000	(10,477)	(7,877)	

Notes: 1. The amount on the balance sheet shown above is stated at the average market price of the final month for the period for equity securities and at the market price at the balance sheet date for other securities.

2. Net unrealized gains (losses) shown above are calculated by deducting the acquisition cost from the amount on the balance sheet (fair value).

3. Impairment losses on money held in trust which is classified as available-for-sale for the six months ended September 30, 2017 and the fiscal year ended March 31, 2017 amounted to ¥147 million and ¥3,734 million, respectively.

#### (4) Derivatives under Hedge Accounting (Deferred Hedge Accounting)

	As of Septemb	oer 30, 2017 (A)	As of March	31, 2017 (B)	Increase (Decrease)  (A) – (B)		
	Notional amount	Net deferred gains (losses)	Notional amount	Net deferred gains (losses)	Notional amount	Net deferred gains (losses)	
Interest rate swaps	4,829,504	(179,466)	4,498,510	(195,410)	330,994	15,944	
Currency swaps	4,058,525	(142,703)	2,971,988	37,723	1,086,537	(180,427)	
Foreign exchange forward contracts	114,069	(9,532)	82,803	(10,351)	31,266	819	
Total	9,002,100	(331,702)	7,553,302	(168,039)	1,448,797	(163,663)	

Notes: 1. Net deferred gains (losses) are those before application of tax effect accounting.

2. Hedged instruments are available-for-sale securities.

#### Total (2) + (3) + (4)

	As of September 30, 2017 (A)	As of March 31, 2017 (B)	Increase (Decrease)  (A) – (B)
Total net unrealized gains (losses)	4,424,181	4,398,134	26,046

Note: Total net unrealized gains (losses) exclude gains (losses) which are included in the statements of income because of the application of fair value hedge accounting.

(Millions of yen)

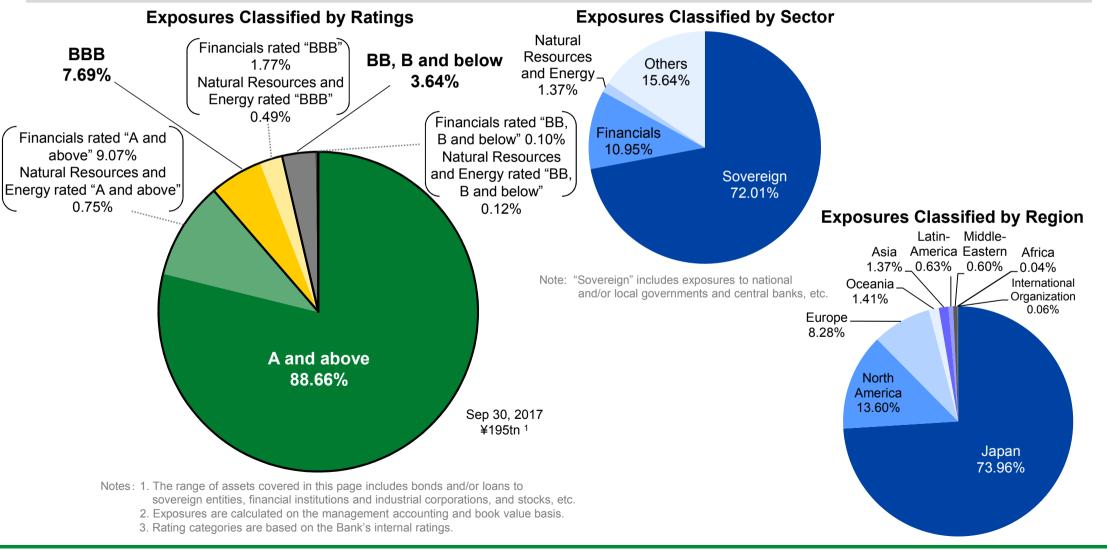
(Millions of ven)

Breakdown of the Bank's investment assets,

By credit rating: 88% are rated A or above, and over 95% are rated IG (BBB or above)

By sector: around 72% are Sovereign, and around 11% are Financials

By region: around 74% are Japan, and around 14% are North America



### Net Gains and Losses (Including Fees and Expenses, Management Accounting Basis)

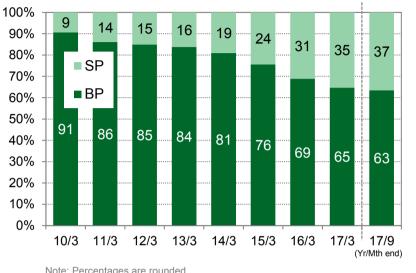
	FY20	)12/3	FY20	)13/3	FY20	014/3	FY20	015/3	FY20	016/3	FY20	)17/3	FY201	7/3 1H	FY201	8/3 1H
	Average balance	Net gains (losses)														
Total Portfolio (BP + SP)	184.2	573.4	187.4	592.1	190.5	573.1	194.2	559.9	196.5	480.4	197.5	433.0	196.2	208.6	198.4	255.3
Base Portfolio (BP)	157.4	438.7	158.0	342.1	156.7	289.7	151.7	94.7	141.7	(35.6)	131.5	(243.3)	133.2	(102.8)	126.7	(174.1)
BP Customer-based funding, sales	-	(57.6)	-	(60.2)	-	(120.3)	-	(222.4)	-	(250.4)	-	(399.6)	-	(179.0)	-	(264.8)
BP investment side, etc.	-	496.4	-	402.3	-	410.0	-	317.2	-	214.7	-	156.3	-	76.1	-	90.6
Satellite Portfolio (SP)	26.7	134.6	29.3	249.9	33.7	283.4	42.4	465.1	54.8	516.0	66.0	676.4	62.9	311.4	71.6	429.4

(Average balance: ¥tn, Net gains (losses): ¥bn)

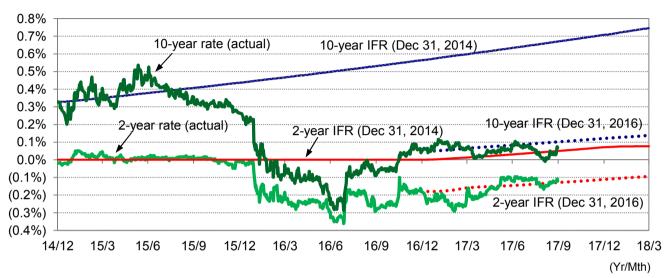
Notes: Average balance of the respective portfolios are calculated as the average of the beginning and ending balances for each period.

Net gains and losses are calculated by the below formula. Total of net gains and losses for each portfolio are largely equal to the Bank's net ordinary income.

Net gains/losses = Net interest income, etc. (Interest income - Interest expenses (including net gains and losses on sales, etc.)) + Net fees and commission income (Fees and commission income - Fees and commission expenses) - Expenses (equivalent to general and administrative expenses in our statement of income)



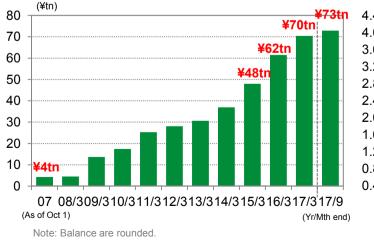
#### (Chart 1) Shares of BP and SP to Total Portfolio



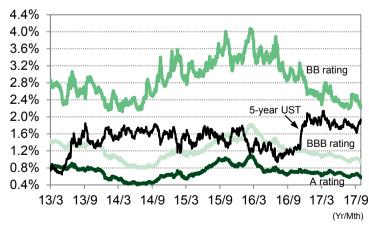
(Chart 2) Domestic Implied Forward Rates (December 31, 2014 vs December 31, 2016)

Note: Percentages are rounded.

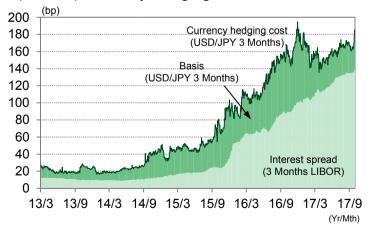
#### (Chart 3) SP Balance



#### (Chart 4) US Credit Spread

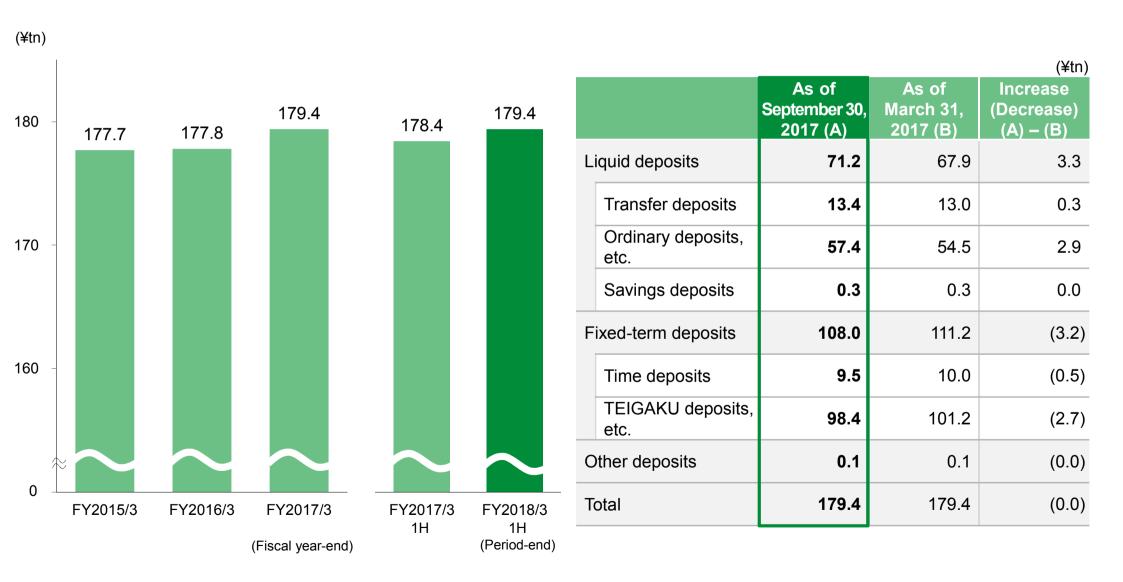


#### (Chart 5) Currency Hedging Cost



## **Deposit Balance**

### Deposit balance as of September 30, 2017 was ¥179.4tn, which remained stable



To promote better relationships with customers based on household accounts, and seek to create more opportunities in fee business fields, specifically in settlement services, ATM business and asset management product sales, by taking advantage of our broad network

### **Results for Net Fees and Commissions**

			(¥bn)
	FY2018/3 1H	FY2017/3 1H	Difference
Net fees and commissions	47.1	42.9	4.1
Exchange and settlement transactions	29.6	29.3	0.2
Zengin net fee	4.7	4.6	0.0
ATM related commissions	3.8	3.5	0.2
JGBs related commissions	0.9	0.9	0.0
Investment trust related commissions	9.3	5.0	4.3
New businesses related commissions	3.2	3.4	(0.1)
Credit cards	2.2	2.0	0.1
Variable annuities	0.4	0.7	(0.3)
Consumer loans	0.5	0.5	0.0
Other	0.0	0.6	(0.6)

#### (ATM business)

 Install our compact ATMs at FamilyMart stores across the country from Jan 2017 (3,500 units)

#### (Sales promotion of investment trust products)

- (On post offices)
   Expanding investment trust sales locations and sales support locations
  - Investment trust sales locations:1,415 (As of Oct 16, 2017)
  - Investment trust sales support locations:18,301 (As of Aug 31, 2017)
- To expand our customer base, run a campaign targeting new customers (Apr 2017 - Mar 2018)

#### (1) Investment Trusts Sales (Contract Basis)

	For the six months ended		Increase
	September 30, 2017 (A)	September 30, 2016 (B)	(Decrease) (A) – (B)
Number of contracts (thousands)	699	594	104
Sales amount (millions of yen)	357,739	243,744	113,994

	As of September 30, 2017 (A)	As of September 30, 2016 (B)	Increase (Decrease) (A) – (B)
Number of investment trust accounts (thousands)	807	721	86
Net assets (millions of yen)	1,521,554	1,162,855	358,698

#### (2) Variable Annuities Policies

	For the six m	onths ended	Increase
	September 30, 2017 (A)	September 30, 2016 (B)	(Decrease) (A) – (B)
Number of policies	4,882	8,285	(3,403)
Sales amount (millions of yen)	23,693	42,974	(19,280)

	As of September 30, 2017 (A)	As of September 30, 2016 (B)	Increase (Decrease) (A) – (B)
Number of policies (cumulative)	105,389	91,061	14,328
Sales amount (cumulative) (millions of yen)	552,128	480,696	71,431

(3) Credit Cards			(Thousands)
	For the six m	Increase (Decrease)	
	September 30, 2017 (A)	September 30, 2016 (B)	(A) – (B)
Number of cards issued	31	32	(1)

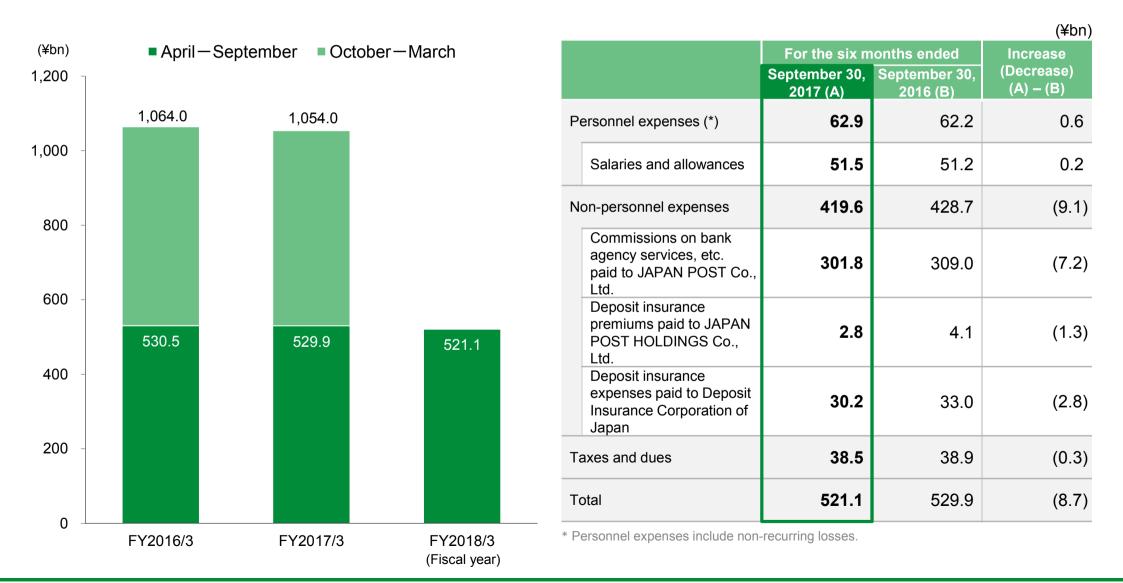
	As of September 30, 2017 (A)	As of September 30, 2016 (B)	Increase (Decrease) (A) – (B)
Number of cards issued (cumulative) (outstanding)	1,083	1,149	(66)

(4) Mortgage Loans (as Intermediary)			(Millions of yen)
	For the six months ended		Increase (Decrease)
	September 30, 2017 (A)	September 30, 2016 (B)	(Decrease) (A) – (B)
Amount of new credit extended	18,701	20,132	(1,431)

	As of September 30, 2017 (A)	As of September 30, 2016 (B)	Increase (Decrease) (A) – (B)
Amount of new credit extended (cumulative)	401,960	363,483	38,476

Note: The Bank acts as the intermediary for Suruga Bank Ltd.'s mortgage loan business.

General and administrative expenses for the six months ended September 30, 2017 decreased by ¥8.7bn year on year to ¥521.1bn

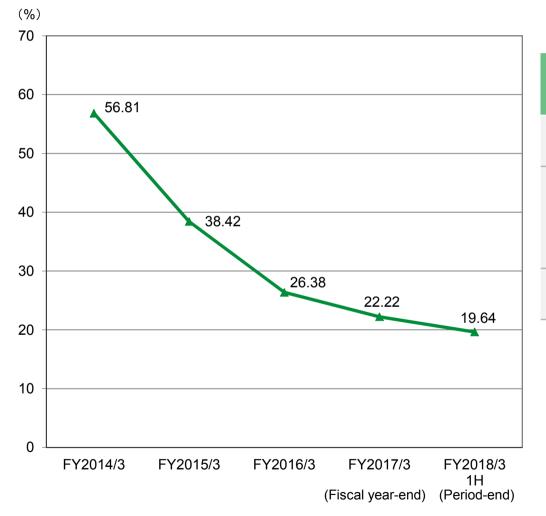


		(Millions of yen, %			
		Increase			
	September 30,	2017 (A)	September 30,	(Decrease) (A) – (B)	
	Amount	%	Amount	%	Amount
Personnel expenses	62,961	12.08	62,281	11.75	680
Salaries and allowances	51,544	9.89	51,253	9.67	290
Others	11,417	2.19	11,027	2.08	389
Non-personnel expenses	419,629	80.51	428,729	80.90	(9,100
Commissions on bank agency services, etc. paid to JAPAN POST Co., Ltd.	301,824	57.91	309,044	58.31	(7,220
Deposit insurance premiums paid to JAPAN POST HOLDINGS Co., Ltd. (*)	2,839	0.54	4,185	0.78	(1,348
Deposit insurance expenses paid to Deposit Insurance Corporation of Japan	30,269	5.80	33,083	6.24	(2,813
Rent for land, buildings and others	6,336	1.21	6,197	1.16	138
Expenses on consigned businesses	25,694	4.93	25,524	4.81	17(
Depreciation and amortization	19,575	3.75	17,424	3.28	2,15
Communication and transportation expenses	9,212	1.76	9,570	1.80	(358
Maintenance expenses	5,557	1.06	6,322	1.19	(765
IT expenses	8,075	1.54	7,187	1.35	888
Others	10,243	1.96	10,189	1.92	54
Taxes and dues	38,568	7.40	38,928	7.34	(36)
Total	521,158	100.00	529,939	100.00	(8,780

\* The Bank makes subsidy payments to JAPAN POST HOLDINGS Co., Ltd. in accordance with Article 122 of the Postal Service Privatization Act.

# **Capital Adequacy Ratio**

## Capital adequacy ratio (non-consolidated, domestic standard) was 19.64% as of September 30, 2017



				(¥bn, %)
		As of September 30, 2017 (A)	As of March 31, 2017 (B)	Increase (Decrease) (A) – (B)
Т	otal capital (a)	8,703.3	8,616.9	86.4
Total amount of risk- weighted assets (b)		44,308.9	38,779.8	5,529.1
	Credit risk- weighted assets	41,475.7	35,906.5	5,569.1
	capital adequacy atio (a) / (b)	19.64	22.22	(2.57)

(1) Capital Adequacy Patio (Non-Consolidated Domestic Standard)

(T) Capital Adequacy Ratio (Non-Consolidated,	(Millions of yen, %)			
	As of September 30, 2017 (A)	As of March 31, 2017 (B)	Increase (Decrease) (A) – (B)	
Core capital: instruments and reserves (a)	8,723,682	8,636,164	87,517	
Core capital: regulatory adjustments (b)	20,319	19,224	1,095	
Total capital (a) - (b) = (c)	8,703,363	8,616,940	86,422	
Total amount of risk-weighted assets (d)	44,308,934	38,779,806	5,529,128	
Credit risk-weighted assets	41,475,700	35,906,558	5,569,142	
Market risk equivalent / 8%	_	_	_	
Operational risk equivalent / 8%	2,833,234	2,873,248	(40,014)	
Capital adequacy ratio (c) / (d)	19.64	22.22	(2.57)	

#### (2) Status of Loss-to-Capital Ratio under the Outlier Framework

(Billions of yen, %)

	As of September 30, 2017 (A)	As of March 31, 2017 (B)	Increase (Decrease) (A) – (B)
Amount of loss (a)	939.0	961.8	(22.8)
Japanese yen	214.1	238.0	(23.9)
U.S. dollars	641.9	654.4	(12.4)
Capital (b)	8,703.3	8,616.9	86.4
Loss-to-capital ratio (a) / (b)	10.78	11.16	(0.37)

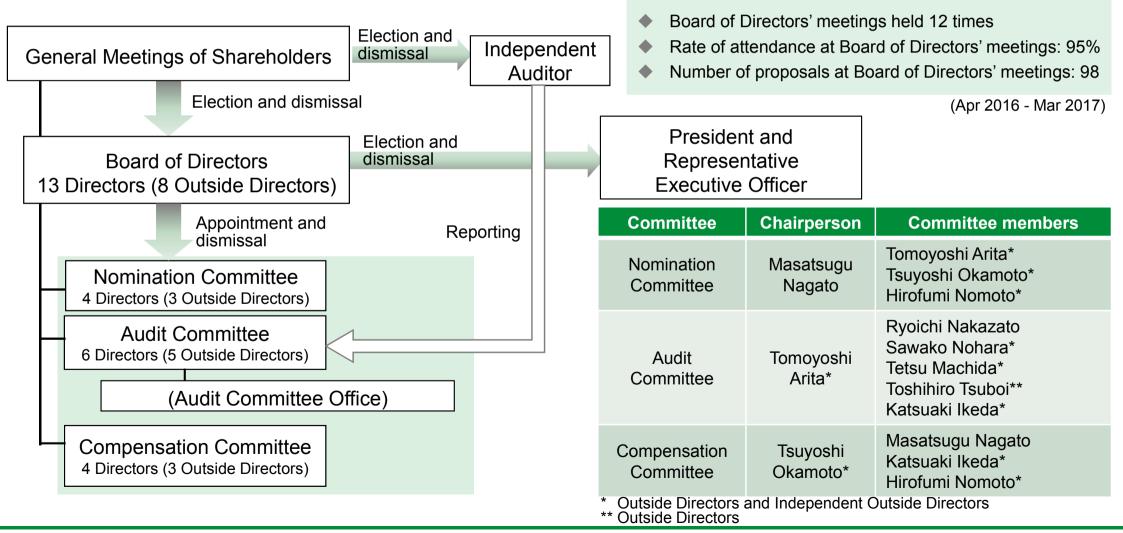
Note: The Bank adopts an interest rate shock scenario based on historical interest rate fluctuation data for a five-year observation period with a one-year holding period. Confidence levels of 1% and 99% for interest rate fluctuations are applied in this scenario.

# Framework for Corporate Governance

- (1) Ensure management transparency with the adoption of a committees based system
- (2) Effective supervision by Outside Directors

(8 out of 13 Directors are Outside Directors, including 7 Independent Outside Directors)\*

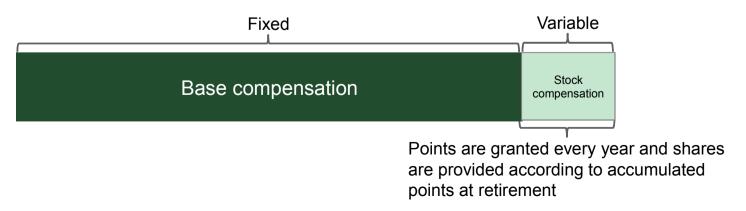
\* As of October 1, 2017



Introduction of performance-linked stock compensation system for Executive Officers in May 2016

## Overview of performance-linked stock compensation system for Executive Officers

- The compensation of the Executive Officers of the Bank shall consist of a "base compensation" component as fixed compensation, and a "performance-linked stock compensation" component as variable compensation
- The objectives of the system are to further enhance the awareness of Executive Officers regarding the importance of contributing to sustainable growth and enhancing the Bank's corporate value over the medium and long terms
- Points that are calculated by multiplying the sum of basic points corresponding to separately prescribed duties and evaluation points based on individual evaluation by a coefficient that varies according to the state of achievement of management targets shall be granted every year, and shares corresponding to the points accumulated at the time of retirement from office shall be provided
- The system enables shares provided at the time of retirement to be reduced or not provided if the recipient has breached duties as an Executive Officer, etc.



# **Diversity Management, Human Resource Management**

No. of employees taking childcare leave

FY2016/3

15

337

352

FY2015/3

16

335

351

We aim to increase diversity in our corporate culture and improve working environment, enabling every employee to deliver their best performance

FY2017/3

25

364

389

#### Work-life balance management

Men

Women

Total

Creation of system combining "work" and "life" in a actively and autonomously manner

- Implementation of various kinds of training and seminars related to worklife balance
- Support system exceeding the standards prescribed in the Child Care and Family Care Leave Act
- Promotion of men's participation in childcare

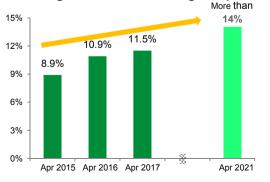
(promote taking of childbirth leave of

spouse, etc.)

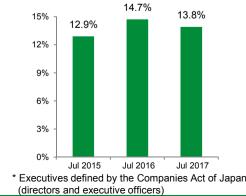
### **Empowerment of women**

- Aiming to increase the percentage of women in managerial positions to 14% or more by April 1, 2021
- Aiming to increase the percentage of women to about 50% attendants of leadership training by introducing selective training

#### Percentage of women in managerial position



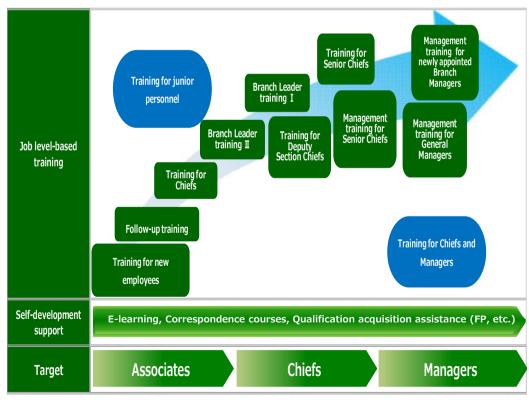
#### n Percentage of women executives\*



### Supporting career development

Provision of opportunities for learning and encouraging career development

- Implementation of job level-based training
- Provision of self-development training
- Global human resource development (overseas on-site training at financial institutions and opportunity to study in Japanese and overseas universities, etc.)



#### Training system diagram

### Achieving sustainable growth = CSR activities through the Bank's operations

### Environment

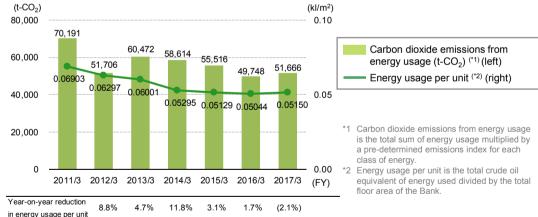
### Paperless Account Japan Post Bank Direct+ (Plus)

Part of the cost reduction achieved through the shift to online-based accounts will be donated to local groups conducting environmental preservation activities in an effort to contribute to the sustainable development of local communities.

### Reduction of environmental impact through operations

#### Energy use data

Numerical targets (best effort targets): Reduce per-unit energy usage by an average of at least 1% annually over five years



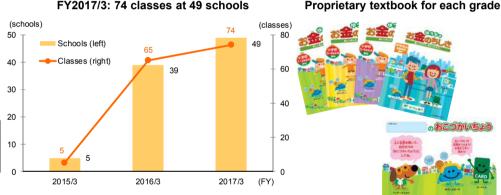
## **Regional communication**

- Participation in regional vitalization funds
   Trial with "million" regional proposid VISA conduction
- Trial with "mijica", regional prepaid VISA card, etc.

## Education

#### ■ Financial education

The Bank conducts financial education classes at elementary and junior high schools. Utilizing proprietary teaching materials, the Bank strives to instill in young children the importance of financial management by giving them a sense of the value of money.



<Other activities>

- Piggy bank design contest for children
- Family day, etc.

### Reliable services

### Reliable services and facilities at branch

Visually impaired customers	<ul> <li>Audio guidance for ATM</li> <li>Braille guidance and Braille displays (bankbook, cash card, etc.)</li> <li>Adoption of Color Universal Design concepts</li> </ul>
Aurally impaired customers	Installment of devices for communication in writing
Physically challenged customers, Elderly customers	<ul> <li>Installment of cane and crutch holders and provision of wheelchairs</li> <li>Barrier-free facilities (ramps and handrails)</li> </ul>
Foreign customers	Installment of compact ATMs (compatible with 16 languages)

							(¥bn)
JAPAN POST BANK	FY2013/3	FY2014/3	FY2015/3	FY2016/3	FY2017/3	FY2017/3 1H (Apr-Sep)	FY2018/3 1H (Apr-Sep)
Gross operating profit	1,624.3	1,568.7	1,634.7	1,452.0	1,410.2	716.3	757.7
Net interest income <sup>1</sup>	1,532.1	1,470.2	1,540.7	1,361.0	1,223.5	629.3	618.0
Net fees and commissions	88.1	92.6	89.2	91.1	86.6	42.9	47.1
General and administrative expenses <sup>2</sup>	(1,111.5)	(1,096.0)	(1,114.7)	(1,066.1)	(1,056.1)	(530.9)	(522.2)
Provision for general reserve for possible loan losses	_	_	_	_	0.0	0.0	(0.0)
Net operating profit	512.8	472.6	519.9	385.8	354.0	185.3	235.4
Non-recurring gains (losses)	80.7	92.4	49.4	96.1	87.9	27.1	21.6
Net ordinary income	593.5	565.0	569.4	481.9	442.0	212.4	257.1
Extraordinary income (losses)	(1.9)	(0.6)	1.5	(1.1)	(1.4)	(0.3)	(0.5)
Net income	373.9	354.6	369.4	325.0	312.2	150.9	181.5
Total net assets	10,997.5	11,464.5	11,630.2	11,508.1	11,780.0	11,610.9	11,885.9
Total assets	199,840.6	202,512.8	208,179.3	207,056.0	209,568.8	207,210.2	209,801.0
Capital adequacy ratio <sup>3</sup> (Domestic standard)	66.04%	56.81%	38.42%	26.38%	22.22%	23.15%	19.64%
Number of employees	12,922	12,963	12,889	12,905	12,965	13,280	13,369
Average number of temporary employees	5,818	5,699	5,523	5,223	4,902	4,991	4,661

1. Net interest income is calculated by deducting interest expenses (excluding the expenses related to money held in trust) from interest income.

2. General and administrative expenses exclude non-recurring losses.

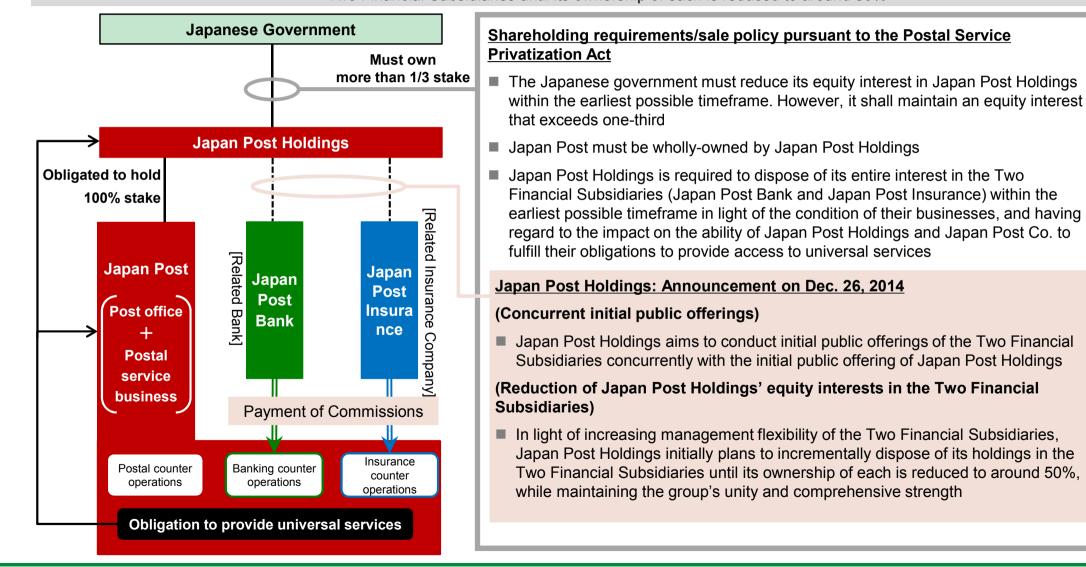
3. New domestic standards (Basel III) have been applied from FY2014/3.



# Privatization and Listing Scheme of Japan Post Group

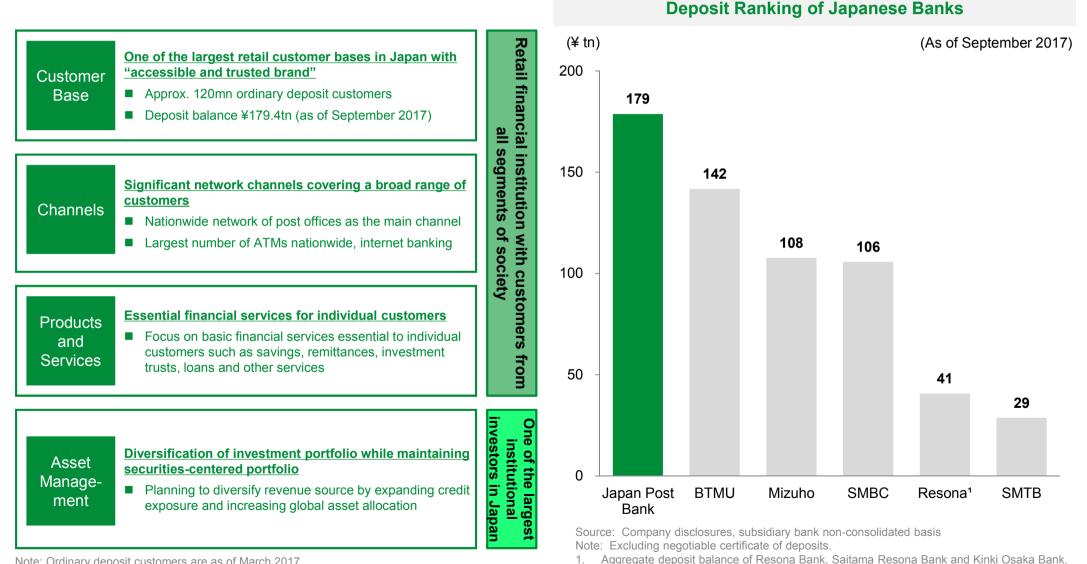
The Postal Service Privatization Act: the shares of Japan Post Holdings and the Two Financial Subsidiaries must be disposed within the earliest possible timeframe

Announcement by Japan Post Holdings: aim to list Japan Post Holdings, Japan Post Bank, and Japan Post Insurance concurrently Japan Post Holdings initially plans to incrementally dispose of its holdings in the Two Financial Subsidiaries until its ownership of each is reduced to around 50%



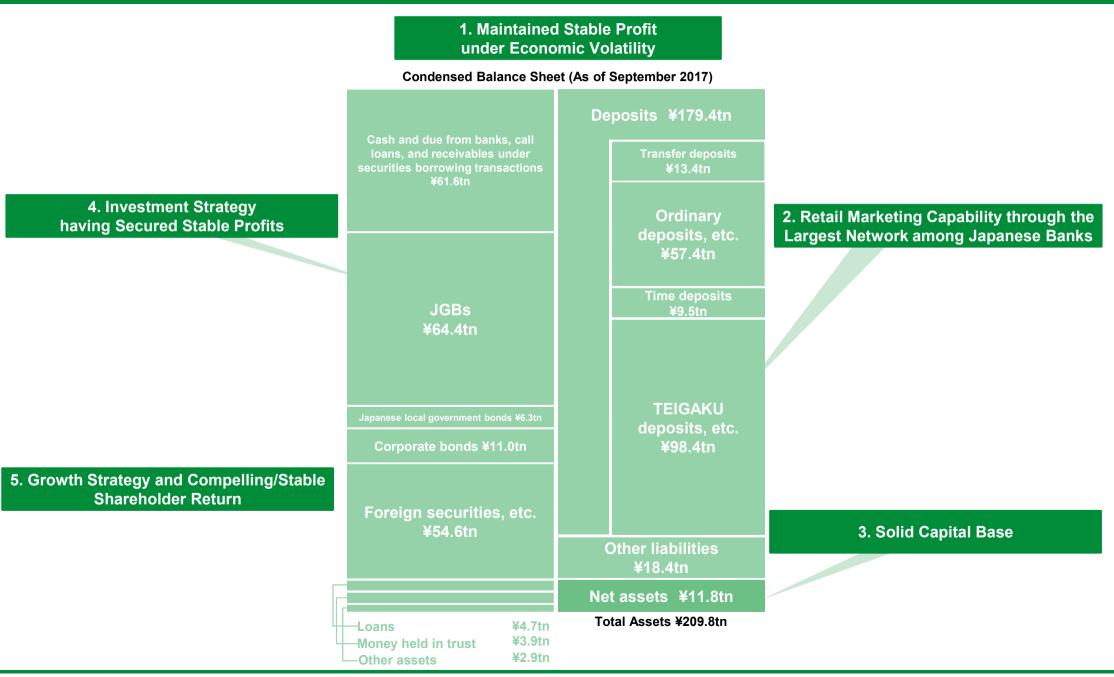
## "Retail Financial Institution that Caters to All Segments of Society" and "One of the Largest Institutional Investors in Japan"

"One of the largest retail financial institutions in Japan" providing essential financial services mainly through the post office network "One of the largest institutional investors in Japan" with its securities-centered portfolio aiming to diversify through global asset allocation



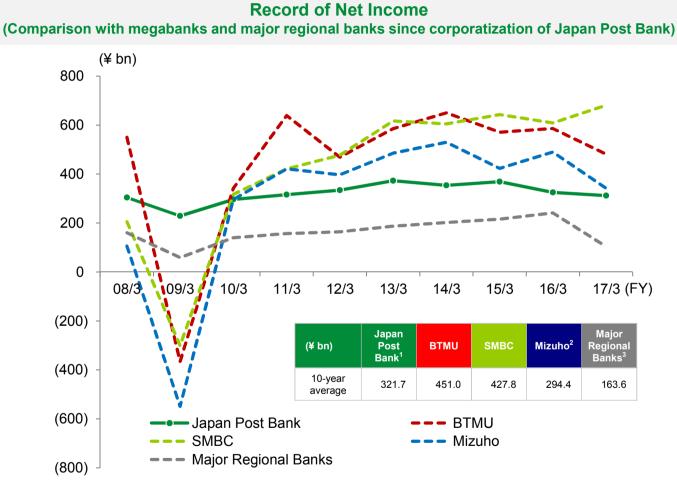
Note: Ordinary deposit customers are as of March 2017.

## Strategic & Financial Highlights



## Stable Profits through Retail Funding and Market Investment **PRAN POST BANK**

Maintained stable profits up to FY2017/3 with its funding structure and investment portfolio resilient to economic fluctuation Our differentiated business model (retail funding/market investment) supported by ALM strategy and cost control is key to stable profits



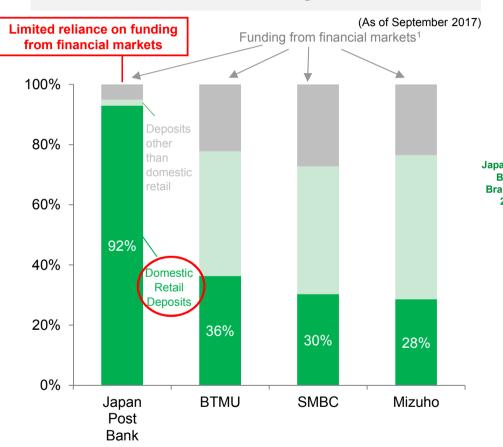
Source: Company disclosures Note: Subsidiary bank data are on a non-consolidated basis (excl. Fukuoka FG)

- 1. Net income of Japan Post Bank for FY2008/3 is shown as double the net income from Oct. 1, 2007 to Mar. 31, 2008.
- 2. FY2014/3 for Mizuho is calculated by simply adding 1Q net income of "former" Mizuho Bank to the full year net income of "new" Mizuho Bank (ex. Mizuho Corporate Bank).
- Major Regional Banks include The Bank of Yokohama, Shizuoka Bank, Chiba Bank, Joyo Bank (non-consolidated basis, a subsidiary of Mebuki FG) and Fukuoka FG (consolidated). Figures shown are the aggregate net income of these banks.

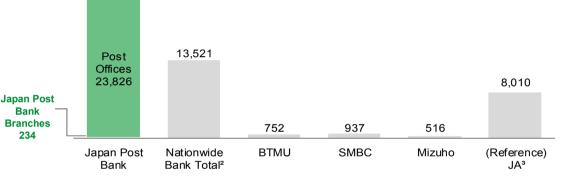
## Stable/Low-cost Funding through Significant Network and Customer Base **PAPAN POST BANK**

24,060

Over 90% of our funding is retail deposits – relatively stable and low-cost funding structure compared to market-based funding Post offices, Japan's largest physical network that covers every municipality in Japan, are our main channel We hold a retail deposit market share of approx. 20%

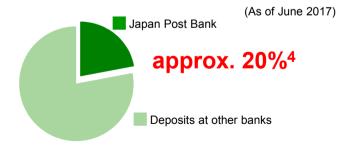


#### **Breakdown of Funding Sources**



**Domestic Branch Network** 

### Estimated Share of Japan Post Bank Japanese Household Deposits



(Branches/Offices, as of March 2017)

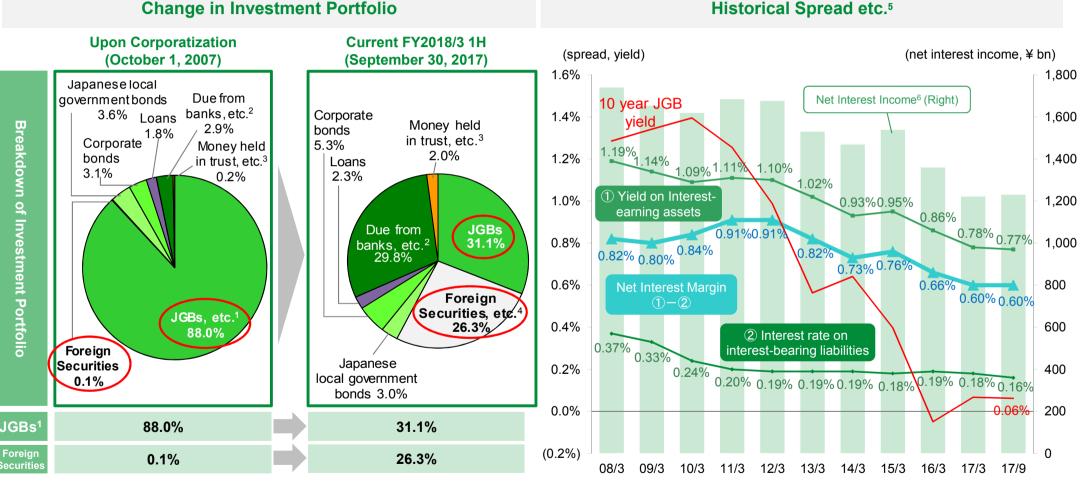
Source: Company disclosures, Japanese Bankers Association, JA Bank website

- Nationwide bank total: domestic head office/branches and sub branches of 116 banks (excluding Japan Post Bank). Independent ATMs located outside of branches are not included in sub-branches, as of March 2017.
- 3. Total of Japan Agricultural Cooperative and the Prefectural Credit Federations of Agricultural Cooperatives locations with exchange operations, as of March 2016.
- 4. Retail deposits of Japan Post Bank as of June 2017 / household deposits (from "Flow of Funds Accounts" released by Bank of Japan) as of June 2017.

#### Source: Company disclosures

Note: Subsidiary bank non-consolidated basis.

 Funding from financial markets includes negotiable certificates of deposit, call money, payables under repurchase agreements, payables under securities lending transactions, commercial paper, borrowings, bonds, etc. Diversified revenue source and risks by taking credit exposure through foreign securities, etc. and global asset allocation Realized relatively stable net interest margin despite historically low-level interest rate environment after corporatization



- 1. JGBs, etc. includes deposits to the Fiscal Loan Fund which were postal savings funds deposited with the Ministry of Finance Japan. All deposits to the Fiscal Loan Fund were redeemed through November, 2010.
- 2. Due from banks, etc. includes negotiable certificates of deposits, BOJ deposits, monetary claims bought, call loans and receivables under securities borrowing transactions.
- 3. Money held in trust, etc. includes equity securities of affiliated companies, etc.
- 4. Foreign securities, etc. includes collective investment scheme, etc.

Source: JGB interest rate information - Ministry of Finance Japan

- 5. Historical spread is calculated by excluding the average balance and corresponding interest of money held in trust.
- 6. Net interest income for FY2008/3 is shown as double the net interest income from October 1, 2007 to March 31, 2008. Net interest income for FY2017/9 is annualized.

## ALM/Investment Strategy to Generate Stable Income and Excess Return **POST BANK**

BP: manage interest rate/liquidity risk, secure fundamental return mainly from JGBs; stable funding enables held-to-maturity investment SP: seek excess return by taking credit/market risk in the global market; solid capital allows over-the-market-cycle investment

(As of September 2017, illustrative breakdown based on management accounting, figures are rounded to the trillion)

Portfolio Management Policy	Summary of Assets					Summary of Fun	ding
Base Portfolio (BP): ¥127tn	Short-term assets <sup>1</sup>	¥57tn	ן ן			Base Portfolio	)
<ul> <li>(Liability-driven portfolio)</li> <li>Purpose: The foundation of our ALM</li> <li>Description: A state of the stat</li></ul>	Bonds held to maturity — JGBs, Government guaranteed bonds	¥35tn			Base (Inve	Liquid Deposits,	
<ul> <li>Funding: Stable liabilities (over 90% are retail, small-sized deposits)</li> <li>Strategy: Main source of profits – spread between</li> </ul>	Available for sale securit — JGBs, Government guaranteed bonds	ies ¥34tn		<b>~</b>	3ase Portfolio (Investment)	etc. ¥71tn	Custo
long and short-term interest rates; aim for carry profits Provide internal funding to the Satellite Portfolio	Loans	¥1tn			ē	Fixed-term Deposits	Customer-based
<ul> <li>Satellite Portfolio (SP): (Excess-return portfolio)</li> <li>Purpose: Pursue excess return</li> <li>Funding: Mainly funding from the Base Portfolio (Transfer price (TP) based on market interest rates)</li> <li>Strategy: Promote global asset allocation while assessing market and economic conditions</li> </ul>	government bonds - Corporate bonds, etc. <sup>2</sup> - Foreign securities <sup>2,4</sup> ¥	¥6tn ¥8tn 54tn (33tn)	Satellite Portfo (Investment)		Internal Funding t Satellite Portfolio	<i>TEIGAKÜ</i> Deposits (¥98tn) ¥108tn	sed Funding
Aim to achieve excess return including capital gains Create a "hedge position" by adding assets with negative correlation against domestic bonds	Money held in trust	¥3tn	Portfolio tment)	TP	ng to folio	Net assets ¥12tn	
	Loans	¥1tn				Market-based fund	ding⁵
	Alternative assets	¥1tn				¥15tn	

4. Assets related to alternative investment are included in "alternative assets."

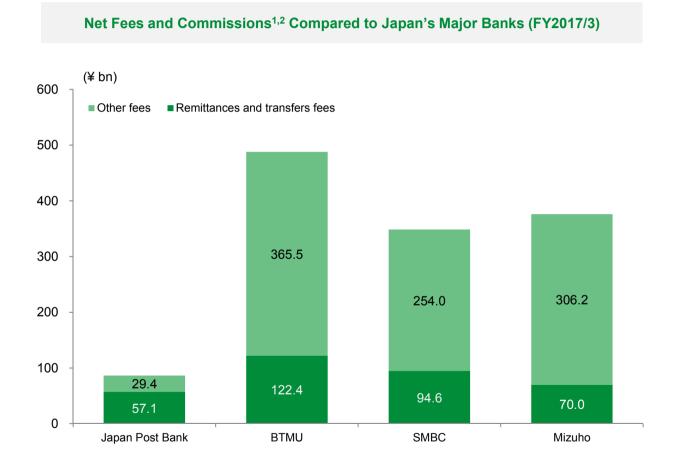
5. Market-based funding includes payables under repurchase agreements, payables under securities lending transactions, commercial paper.

\* TEIGAKU Deposits: 10-year-maturity time deposits with option to withdraw after 6 months; semi-annual compound interest

JAPAN POST BANK

JAPAN POST BANK

Aim to enhance new fee businesses, such as investment trust sales and ATM alliances, etc.



Source: Company disclosures

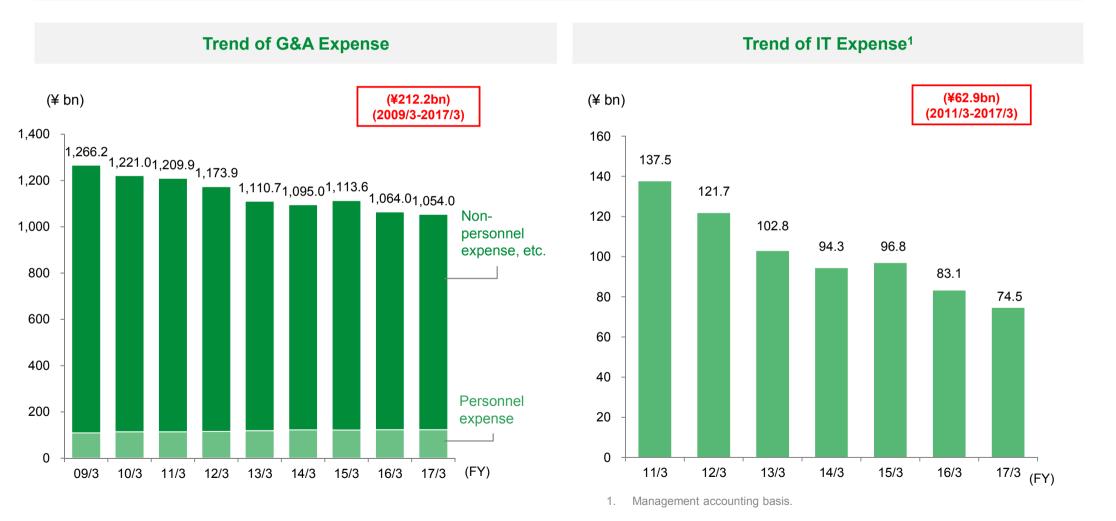
1. Fees and commission income - Fees and commission expenses.

2. Subsidiary bank non-consolidated basis.

# **Expense Control through IT Expense Reduction**

While maintaining the nationwide network of 24,000 post offices as our main channel, seek to manage expenses by reducing costs through such initiatives as business process re-engineering

Have significantly reduced its IT costs through integration, restructuring, and internalizing of system development and operations

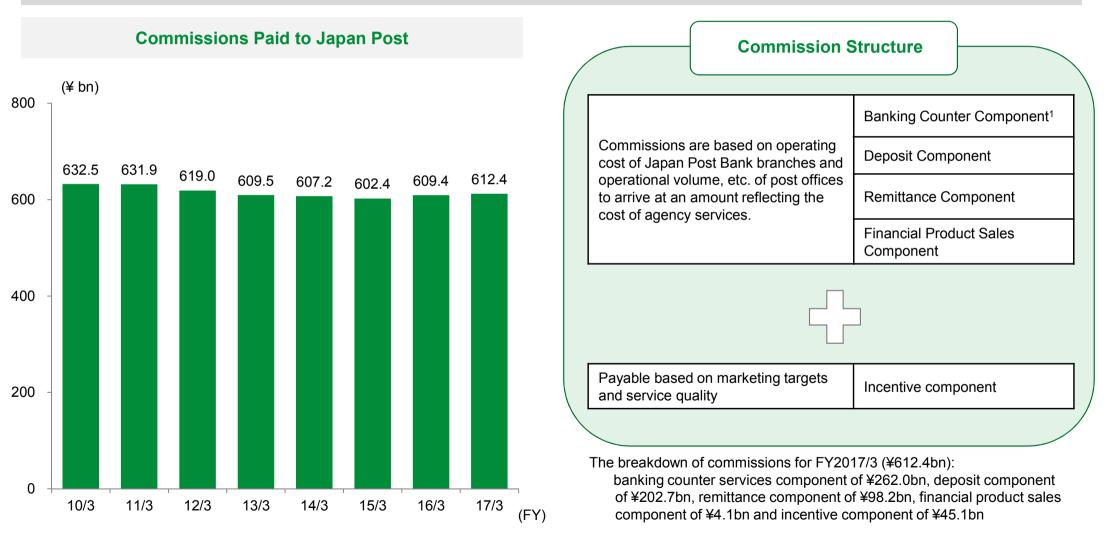


# Commissions to Japan Post Co., Ltd.

Commissions we pay to Japan Post are in compliance with arm's length rules

(Based on the operating cost of our branches and operational volume, etc. of post offices + incentive component)

Fee structure incentivizes both Japan Post Bank and Japan Post to increase efficiency



1. Cost to maintain post offices (allocated to Japan Post Bank based on management accounting of Japan Post) within "cost of agency services" as mentioned in the left column of the table.

# Management System

Adopted Committee system as corporate governance

Outside directors comprise a majority of the Board membership who effectively oversee the Bank's operations

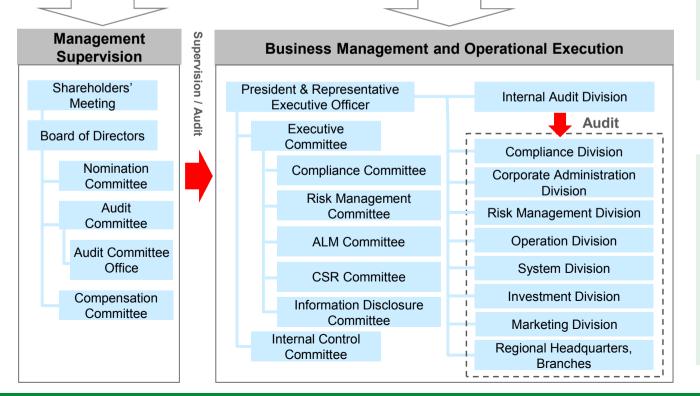
The Executive Officers, who are selected by the Board of Directors, conduct business operations efficiently in a timely manner

## Management Transparency, Effective oversight by Outside Directors

- Advanced corporate governance based on Nomination Committee, etc.
- 8 out of 13 Directors are external
- Diverse array of experience and expertise → Ability to convey voices of a variety of stakeholders



- Internal control through Executive Committee and Special Committees, etc.
- Audit by an independent Audit Division



### Independence from Parent Company

- Solely responsible for decision making; independent operations
  - Important matters:
     Prior approval⇒Prior consultation
- Oversight by directors
- Regulatory supervision pursuant to the Banking Act
- Ensure appropriateness of intragroup transactions

### Synergies from Group Collaboration

- Shared services (salary administration, system networks, etc.)
- "Organic Integration" of Japan Post Bank (Expertise) and Japan Post (client base) (unified marketing, back office consolidation)

Pursue economy of scale, leverage on brand strength

**Company with Committees** 

In addition to banking regulations, we are subject to additional regulations pursuant to the Postal Service Privatization Act

Universal Service Obligation (Imposed on Japan Post		Obligation to provide basic banking services (acceptances and withdrawals of ordinary, TEIGAKU and time deposits, and remittance, etc.) through the post office network				
	dings and Japan Post)	Japan Post Co. h	as Bank Counter Services Agreement, etc. w	ith Japan Post Bank, etc.		
Share- holding	Japan Post Holdings ⇒ Japan Post Bank Japan Post Bank Japan Post Bank			•		
	Regulations under the Banking Act	Same regulation i				
Reç Japa	【Additional Regulations】	Current	Approval from the Ministers in charge (cons Privatization Committee)			
Regulations on Japan Post Bank	Restrictions on Scope of Business	After Japan Post Holdings disposes of 50% or more	Notification to the Ministers in charge (Obligation to care for fair competition + not Committee + Supervision)	ice to Postal Privatization	No additional regulations imposed <sup>1</sup> after "Specified	
) on 3ank	【Additional】 Restrictions on the Maximum Amount of Deposit	<ul> <li>Maximum amount Privatization Act</li> </ul>	t of deposits (¥13mn) are stipulated by the en	forcement order of the	Date"2	
	<ol> <li>Our banking license is subject to the following conditions: (1) obtain approval from the Prime Minister in order to conduct (2) continue outsourcing our business operations to an authorized banking agent, in order to maintain a sound, appropriate sources (2) continue outsourcing (2) is effective until the Specified Date)</li> <li>"Specified Date" means the earlier of the following:         <ol> <li>(1) The date when Japan Post Holdings disposes of all its interest in Japan Post Bank</li> <li>(2) The date when Japan Post Holdings disposes of 50% or more of its interest in Japan Post Bank and both the Prime M Affairs and Communications decide to acknowledge lifting of additional regulations will not negatively affect fair competing institutions, etc. nor provision of appropriate services to customers</li> </ol> </li> </ol>				inister and the Minister of Internal	
New Business requiring approvals (Example)			i-lateral loans to corporations pans to individuals	<ul> <li>Establishment/acquisition of s with certain businesses</li> <li>Merger, transfer of business,</li> </ul>		

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